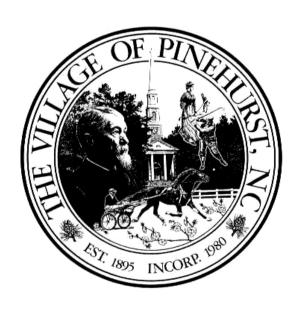
Village of Pinehurst, North Carolina Comprehensive Annual Financial Report



For the Fiscal Year Ended June 30, 2008

Prepared by Financial Services Department

John G. Frye Director of Financial Services

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September 22, 2008

To the Village Council Village of Pinehurst, North Carolina

State law requires that the Village publish a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the comprehensive annual financial report of the Village of Pinehurst for the fiscal year ended June 30, 2008.

This report consists of management's representations concerning the finances of the Village of Pinehurst. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the Village of Pinehurst has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the Village of Pinehurst's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the Village of Pinehurst's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The Village's financial statements have been audited by the independent certified public accounting firm of Dixon Hughes PLLC, and that firm's unqualified opinion is included in the Financial Section of this report. The goal of the independent audit was to provide reasonable assurance that the Village's financial statements are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the Village's financial statements for the fiscal year ended June 30, 2008, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the Village was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements involving the administration of federal awards. These reports are located in the Single Audit Section of this Comprehensive Annual Financial Report.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The Village's MD&A can be found immediately following the report of the independent auditors on Page 3.

Profile of the Government

The Village of Pinehurst was incorporated in 1980, and is located in the Sandhills Region of North Carolina. The Village has a land area of approximately 14.2 square miles, and a population of 11,316. Pinehurst is the second largest of eleven municipalities in Moore County. The Village is empowered to levy a property tax on both real estate and personal properties located within its boundaries. It also is empowered by state statute to extend its corporate limits by annexation, which occurs periodically when deemed appropriate by the governing council.

The Village has operated under the Council-Manager form of government since its incorporation in 1980. Policy making and legislative authority are vested in the Village Council consisting of the mayor and four other members. The Village Council is responsible, among other things, for passing ordinances, adopting the budget, appointing committees, and hiring both the Village's manager and attorney. The Village Manager is responsible for carrying out the policies and ordinances of the Village Council, for overseeing the day-to-day operations of the Village, and for appointing the heads of the various departments. Four members of the Village Council and the Mayor are elected to four year staggered terms. The Council then selects the Mayor Pro-tem and Treasurer from within the Council membership.

The Village provides a full range of services, including police and fire protection; the maintenance of streets and other infrastructure; planning and building inspections; solid waste services; and recreational activities.

The annual budget serves as the foundation for the Village's financial planning and control. All departments of the Village are required to submit requests for appropriation to the Village Manager on or before April 30th, in accordance with State statutes. The Village Manager uses these requests as the starting point for developing a proposed budget. The Village Manager then presents this proposed budget to the Council for review prior to May 15th. The Council is required to hold a public hearing on the proposed budget and to adopt a final budget by no later than June 30, the close of the Village's fiscal year. The Village Manager is authorized to transfer appropriations of any amount within departments and is also authorized to transfer appropriations up to \$10,000 between departments. All other transfers of appropriations require the approval of the Village Council. Budget-to-actual comparisons are provided in this report for each individual governmental fund for which an appropriated annual budget has been adopted. For the general fund, this comparison is presented on page 20 as part of the basic financial statements for the governmental funds. For non-major governmental funds this comparison is presented in the non-major governmental funds subsection of this report, starting on page 54.

Factors Affecting Financial Condition

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the Village of Pinehurst operates.

Local Economy. The Village of Pinehurst currently enjoys a favorable economic environment and local indicators point to continued stability. The Village is primarily a residential community with a historically steady growth rate in residential development. Typically, over 200 new homes have been constructed each year within the Village limits and its extraterritorial jurisdiction. However, last year the Village added only 128 new homes; a decrease of 41% compared to the previous fiscal year. The Village of Pinehurst has not been immune to the national decline in the housing industry, but has fared better than the national average.

The tourism industry contributes significantly to the economic well-being of the Village. Moore County ranks tenth out of one-hundred North Carolina counties in tourism, with an estimated \$346 million in annual tourism generated revenues. This is due primarily to the world-renowned reputation of The Resort, which is owned by the privately held company Pinehurst, LLC. The golf, hotel, and spa amenities draw tourists from all over the world and as a result of its exceptional quality, Pinehurst LLC hosted the 2005 U.S. Men's Open Golf Championship, the 2008 U.S. Amateur, and is slated to host the 2014 U.S. Men's Open Golf Championship.

The Village of Pinehurst can also claim a top-notch regional health facility, First Health of the Carolinas, which serves 15 counties. First Health, one of the County's largest employers, provides an employment base of over 2,700 health care professionals and staff. Their commitment to quality is evidenced by First Health's flagship hospital, Moore Regional, being granted several Top 100 Hospital awards over the years.

Long Term Financial Planning. The Village Council has several ongoing initiatives to meet the needs of citizens and improve the overall quality of life. The first is the New Core Master Plan which was adopted by the Village Council in May of 2007. This plan identifies acceptable development in an area approximately 30 acres in size which is adjacent to the Old Town Village Core. New zoning has been applied to this area to ensure that it is developed in the same village-like character as the current downtown area.

In conjunction with this project, the Village plans to relocate its Public Services facilities from the New Core area to recently purchased property on Juniper Lake road. The Village is currently in the design stage of this project and expects to occupy the new facility in 2011.

The Village Council also approved the preliminary design of a recreation center for Cannon Park. This would be the Village's first and only recreation center and would serve as the central location for all recreational programming.

In April 2003, the Village Council adopted the Comprehensive Long Range Plan which included several significant initiatives. One of those was the re-write of the Pinehurst Development Ordinance which was completed in fiscal year 2004-2005. Another initiative is the construction of a greenway system that provides pedestrian connectivity throughout town. Phases I through IV of the system are completed bringing the total paths completed to 5 miles. The Village is now in the early phase of updating the Comprehensive Long Range Plan which is expected to be completed in the next two years.

In order to proactively anticipate future capital expenditures, the Village adopts a Five-Year Capital Improvements Plan each year. This document outlines the major capital purchases and capital project expenditures for the next five fiscal years while matching a conservative revenue source for payment. This document also describes the impact of the capital expenditures on the General Fund, Capital Reserve Fund and the Village finances as a whole.

Cash Management Policies and Practices. Cash temporarily idle during the year was invested in the State investment pool. This pool is a money market mutual fund with the average yield on investments being four percent for 2007. The Village also invested in bank CDs and government agency investments during the year, in accordance with the Village's Investment Policy.

Risk Management. During 2004, the Village initiated a risk management committee to advise the Village's Risk Manager in the overall administration of the Village's risk management program. This program encompasses the Village's property & liability, workers' compensation, and health insurance programs. Various educational initiatives were undertaken to help minimize accident-related losses and keep overall program costs to a minimum. These initiatives continue with our employee wellness and safety programs. Additional information on the Village's risk management activity can be found in Note 4 of the notes to the financial statements.

Pension and Other Postemployment Benefits. The Village of Pinehurst sponsors a single-employer defined benefit pension plan for its public safety employees. Each year, an independent actuary engaged by the pension plan calculates the actual amount of the annual contribution that the Village must make to the pension plan to ensure the plan will be able to fully meet its obligations to retired employees on a timely basis. The Village of Pinehurst has historically not funded the annual required contribution to the pension plan as determined by the actuary, but is currently making payments to two retirees on a pay-as-you-go basis.

The Village of Pinehurst also provides pension benefits for its non-public-safety employees. These benefits are provided through a state-wide plan managed by the Retirement Division of the State Treasurer's Office. The Village of Pinehurst has no obligation in connection with local government employees benefits offered through this plan beyond its monthly contribution to the Local Government Employees Retirement System.

In addition, the Village offers its employees supplemental 401-k and a 457 defined contribution plans. Complete information on all of the Village of Pinehurst's pension arrangements and post employment benefits can be found in Note 4 in the notes to the financial statements.

Awards and Acknowledgements

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Village of Pinehurst for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2007. This was the fifteenth consecutive year that the Village has received this prestigious

award. In order to be awarded a Certificate of Achievement, the government published an easily readable and efficiently organized CAFR. This report satisfied both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report would not have been possible without the dedicated efforts of the entire staff of the Financial Services department. We would like to express our appreciation to all members of the department who assisted and contributed to the preparation of this report. Credit also must be given to the mayor and the Village Council for their unfailing support for maintaining the highest standards of professionalism in the management of the Village of Pinehurst's finances.

Respectfully submitted,

Andrew M. Wilkison Village Manager John G. Frye

Director of Financial Services

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Village of Pinehurst North Carolina

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2007

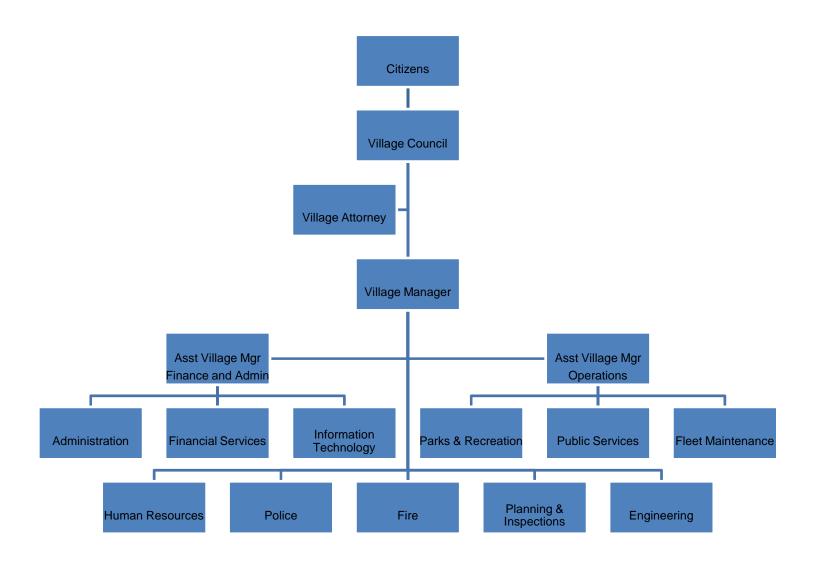
A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

Olme S. Cx

President

Executive Director

Village of Pinehurst, North Carolina Organizational Chart June 30, 2008



Village of Pinehurst, North Carolina List of Principal Officials June 30, 2008

Elected Officials

George P. Lane Mayor

Lorraine A. Tweed Mayor Pro-Tem

Jeffery P. Dawson Treasurer

Virginia F. Fallon Council Member Joan M. Thurman Council Member

Appointed Officials

Andrew M. Wilkison Village Manager

Natalie E. Dean Assistant Village Manager
Jeff Batton Assistant Village Manager

Michael J. Newman Village Attorney Linda Brown Village Clerk

John G. Frye Director of Financial Services
Angie Kantor Director of Human Resources
Jason Whitaker Director of Information Technology

Ronnie Davis Chief of Police Jimmy McCaskill Fire Chief

Andrea Correll Director of Planning
H. Jay Gibson Director of Engineering
Walt Morgan Director of Public Services
Randy Kuhn Director of Fleet Maintenance
Mark Wagner Director of Parks and Recreation



Certified Public Accountants and Advisors

INDEPENDENT AUDITORS' REPORT

The Honorable Mayor and Members of the Village Council Village of Pinehurst Pinehurst, North Carolina

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Village of Pinehurst, North Carolina as of and for the year ended June 30, 2008, which collectively comprise the Village's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Village of Pinehurst's management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Village's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, based on our audit, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Village of Pinehurst, North Carolina as of June 30, 2008 and the respective changes in financial position and the respective budgetary comparison for the general fund and the Municipal Service District special revenue fund for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

In accordance with <u>Government Auditing Standards</u>, we have also issued our report dated September 22, 2008 on our consideration of Village of Pinehurst's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing over internal control over financial reporting and compliance and the result of that testing and not to provide an opinion on the internal control over financial reporting and compliance. That report is an integral part of an audit performed in accordance with <u>Government Auditing Standards</u> and should be read in conjunction with this report in considering the results of our audit.



Management's Discussion and Analysis and the Law Enforcement Officer's Special Separation Allowance Schedule of Funding Progress and Schedule of Employer Contributions are not a required part of the basic financial statements, but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit this information and express no opinion thereon.

Our audit was performed for the purpose of forming an opinion on the basic financial statements of Village of Pinehurst, North Carolina, taken as a whole. The individual and combining fund financial statements and schedules, as well as the accompanying schedule of expenditures of federal and State awards and the statistical information are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

The introductory and statistical sections of the Comprehensive Annual Financial Report (CAFR) have not been audited by us and, accordingly, we express no opinion on their contents.

September 22, 2008

Dixon Hughes PLIC

Village of Pinehurst Management's Discussion and Analysis June 30, 2008

As management of the Village of Pinehurst, we offer readers of the Village of Pinehurst's financial statements this narrative overview and analysis of the financial activities of the Village of Pinehurst for the fiscal year ended June 30, 2008. We encourage readers to read the information presented here in conjunction with additional information that we have furnished in the Village's financial statements, which follow this narrative.

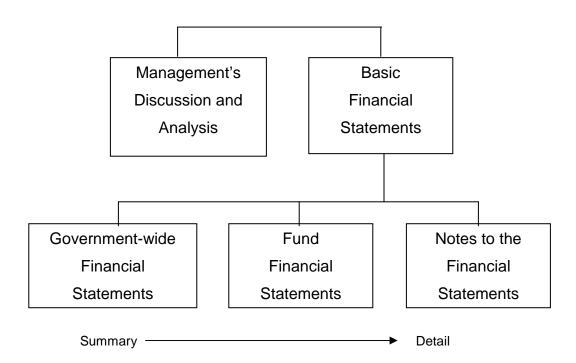
Financial Highlights

- The assets of the Village of Pinehurst exceeded its liabilities at the close of the fiscal year by \$19,645,359 (net assets).
- The Village's total net assets increased by \$726,245 primarily due to increased investment in capital assets during the fiscal year and the reduction in long term debt due to scheduled principal payments.
- As of the close of the current fiscal year, the Village of Pinehurst's governmental funds reported combined ending fund balances of \$5,849,958 an increase of \$279,491 in comparison with the prior year. Approximately 84% of this total amount, or \$4,939,597, is available for spending at the government's discretion (*unreserved fund balance*).
- At the end of the current fiscal year, unreserved fund balance for the General Fund was \$4,418,599, or 32% of total general fund expenditures for the fiscal year.
- The Village of Pinehurst's total debt decreased by \$796,762 (13.1%) during the current fiscal year. The key factor in this decrease was the payment of principal balances on existing debt obligations, which totaled \$5,296,474 at the 2008 fiscal year end. The Village did not enter into any new debt obligations during the 2007-2008 fiscal year.
- The Village of Pinehurst maintained its credit rating from the North Carolina Municipal Council of 85, which is comparable to a rating of Aa3/AA- by the national rating agencies. The Village had no general obligation bonded debt as of June 30, 2008.
- Throughout the year, the Village's deposits were insured or collateralized as required by state law. Total investment earnings were approximately \$284,129, which is equivalent to a return of approximately 4.3% on the average amount of cash and cash equivalents during the year. At fiscal year end, 20.9% of the Village's cash and investments were held in insured or collateralized depository accounts, while 61.2% were invested in the North Carolina Capital Management Trust, a SEC-registered (2a7) money market mutual fund and, 17.9% were invested in U. S. Agency securities.
- The Village has received the Certificate of Achievement for Excellence in Financial Reporting for 15 consecutive years. The Certificate of Achievement is the highest form of recognition awarded in the field of governmental financial reporting.
- For the 2007-08 fiscal year, the Village received the Distinguished Budget Presentation Award from the Government Finance Officer's Association for its annual budget. In order to receive the budget award the Village had to adhere to nationally recognized guidelines for effective budget presentation.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to Village of Pinehurst's basic financial statements. The Village's basic financial statements consist of three components; 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements (see Figure 1). The basic financial statements present two different views of the Village through the use of government-wide statements and fund financial statements. In addition to the basic financial statements, this report contains other supplemental information that will enhance the reader's understanding of the financial condition of the Village of Pinehurst.

Required Components of Annual Financial Report Figure 1



Basic Financial Statements

The first two statements (Exhibits 1 and 2) in the basic financial statements are the **Government-wide Financial Statements**. They provide both short and long-term information about the Village's financial status.

The next statements (Exhibits 3 through 7) are **Fund Financial Statements**. These statements focus on the activities of the individual parts of the Village's government. These statements provide more detail than the government-wide statements. There are four parts to the Fund Financial Statements: 1) the governmental funds statements; 2) the budgetary comparison statements; 3) the proprietary fund statements; and 4) fiduciary fund statements.

The next section of the basic financial statements is the **notes**. The notes to the financial statements explain in detail some of the data contained in those statements. After the notes, **supplemental information** is provided to show details about the Village's individual funds. Budgetary information required by the North Carolina General Statutes also can be found in this part of the statements.

Government-wide Financial Statements

The government-wide financial statements are designed to provide the reader with a broad overview of the Village's finances, similar in format to a financial statement of a private-sector business. The government-wide statements provide short and long-term information about the Village's financial status as a whole.

The two government-wide statements report the Village's net assets and how they have changed. Net assets are the difference between the Village's total assets and total liabilities. Measuring net assets is one way to gauge the Village's financial condition.

The government-wide statements are divided into three categories: 1) governmental activities; 2) business-type activities; and 3) component units. The governmental activities include all of the Village's basic services such as public safety, parks and recreation, and general administration. Property taxes and state and federal grant funds finance most of these activities. The business-type activities are those that the Village charges customers to provide. The Village does not engage in any business-type activities as of June 30, 2008. The final category is the component unit. The Village does not have any component units as of June 30, 2008.

The government-wide financial statements are on Exhibits 1 and 2 of the basic financial statements.

Fund Financial Statements

The fund financial statements (see Figure 2) provide a more detailed look at the Village's most significant activities. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Village of Pinehurst, like all other governmental entities in North Carolina, uses fund accounting to ensure and reflect compliance (or non-compliance) with finance-related legal requirements, such as the North Carolina General Statutes or the Village's budget ordinance. All of the funds of the Village of Pinehurst are governmental funds.

Governmental Funds – Governmental funds are used to account for those functions reported as governmental activities in the government-wide financial statements. All of the Village's basic services are accounted for in governmental funds. These funds focus on how assets can readily be converted into cash flow in and out, and what monies are left at year-end that will be available for spending in the next year. Governmental funds are reported using an accounting method called *modified accrual accounting* which provides a short-term spending focus. As a result, the governmental fund financial statements give the reader a detailed short-term view that helps him or her determine if there are more or less financial resources available to finance the Village's programs. The relationship between government activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds is described in a reconciliation that is a part of the fund financial statements.

The Village of Pinehurst adopts an annual budget for its General Fund, as required by the North Carolina General Statutes. The budget is a legally adopted document that incorporates input from the citizens of the Village, the management of the Village, and the Village Council about which services to provide and how to pay for them. It also authorizes the Village to obtain funds from identified sources to finance these current period activities. The budgetary statement provided for the General Fund demonstrates how well the Village complied with the budget ordinance and whether or not the Village succeeded in providing the services as planned when the budget was adopted. The budgetary comparison statement uses the budgetary basis of accounting and is presented using the same format, language, and classifications as the Statement of Revenues, Expenditures and Changes in Fund Balances. The statement shows four columns: 1) the original budget as adopted by the Council; 2) the final budget as amended by the Council; 3) the actual resources, charges to appropriations, and ending balances in the General Fund; and 4) the difference or variance between the final budget and the actual resources and charges.

The Village of Pinehurst also adopts an annual budget for the Municipal Service District Fund, the other major governmental fund of the Village. The Municipal Service District Fund was created to account for the yearly operating costs of operating the dams in this subdivision. It is also used to account for the annual tax assessments for operations and the special assessment for the reconstruction of the earthen dam around Pond #1. Since this fund's revenues, expenditures/expenses, assets or liabilities are greater than 10% of corresponding totals for all governmental funds and more than 5% of the aggregate amount for all governmental and enterprise funds for the same item, this fund is a major governmental fund. As such, there is a budgetary statement provided for the Municipal Service District Fund.

Notes to the Financial Statements – The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements are on pages 23-42 of this report.

Other Information – In addition to the basic financial statements and accompanying notes, this report includes certain required supplementary information concerning the Village of Pinehurst's progress in funding its obligation to provide pension benefits to its employees. Required supplementary information can be found beginning on page 43 of this report.

Government-Wide Financial Analysis

This is the fifth year the Village of Pinehurst has reported the government-wide financial statements under GASB 34. Prior to implementing GASB 34, the Village of Pinehurst maintained their governmental fund groups as separate and very distinct types of accounting without any type of consolidated statement that accurately reflected the operations and net assets of the government as a whole. There was a total column that appeared on the financial statements, but it was a memorandum total only. No attempt was made to adjust the statements in such a way that the total column would represent the overall financial condition of the Village of Pinehurst. These statements were basically the equivalent of the fund financial statements that appear in this report with fiduciary funds and two account groups, the long-term debt and the general fixed assets, added in.

The changes in the financial statement reporting model are mandated by the Governmental Accounting Standards Board (GASB). GASB Statement 34 dictated the changes you see in the Village of Pinehurst's financial reports as well as those of many other units of government. As of the fiscal year ended June 30, 2004, all units of government were required to implement Statement 34.

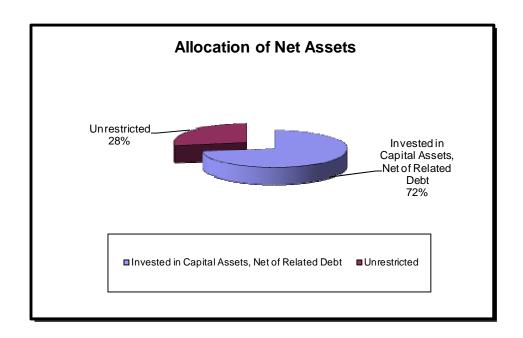
Net Assets

The following (Figure 2) reflects condensed information on the Village's net assets:

Village of Pinehurst's Net Assets Figure 2

	Governmental Activities	Governmental Activities
	2008	2007
Current and other assets Restricted assets	\$ 6,709,555 -	\$ 6,400,343 844
Capital assets	19,491,382	19,705,228
Total assets	26,200,937	26,106,415
Long-term liabilities outstanding Other liabilities Total Liabilities	5,907,808 647,770 6,555,578	6,655,321 564,887 7,220,208
Net assets: Invested in capital assets, net of related debt Restricted Unrestricted Total Net Assets	14,194,908 - 5,450,451 \$ 19,645,359	13,611,992 844 5,273,371 \$ 18,886,207

As noted earlier, net assets may serve over time as one useful indicator of a government's financial condition. The assets of the Village of Pinehurst exceeded liabilities by \$19,645,359 as of June 30, 2008. The Village's net assets increased by \$726,245 for the fiscal year ended June 30, 2008. However, the largest portion, \$14,194,908, reflects the Village's investment in capital assets (e.g. land, buildings, machinery, and equipment), less any related debt still outstanding that was issued to acquire those items. The Village uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Village's investment in its capital assets is reported net of the outstanding related debt, the resources needed to repay that debt must be provided by other sources, since the capital assets cannot be used to liquidate these liabilities. The Village of Pinehurst's remaining net assets of \$5,450,451 are unrestricted.



Governmental Activities

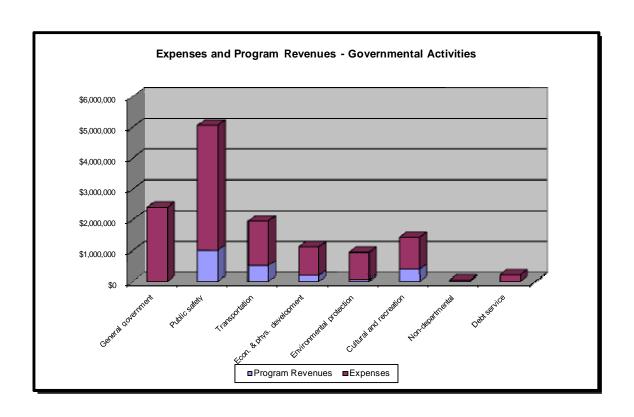
Governmental activities increased the Village's net assets by \$726,245, which accounted for 96% of the total growth in the net assets of the Village of Pinehurst. The remaining increase in net assets was due to a prior period adjustment (see page 42).

Several aspects of the Village's financial operations influenced the positive change in total governmental net assets:

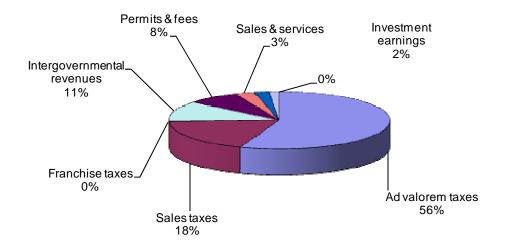
- Property tax revenue increased approximately \$1,019,000 over the prior year due to continued growth in new home construction and strong property appreciation in the Village.
- Investment earnings decreased approximately \$37,000 compared to the prior year due to lower interest rates and general market conditions.
- Continued diligence in the collection of property taxes by maintaining a tax collection percentage of 99.83%, which is comparable to the statewide average of 97.59%.
- Increased sales tax revenues of approximately \$56,000 due to modest local economic growth.
- Principal payments of \$797,000 reducing long term obligations.

Village of Pinehurst's Change in Net Assets Figure 3

	Governmental Activities	Governmental Activities
	2008	2007
Revenues:		
Program revenues:		
Charges for services	\$ 1,468,302	\$ 1,492,296
Operating grants and contributions	670,345	611,656
Capital grants and contributions	44,592	262,397
General revenues:		
Property taxes	7,782,933	6,763,897
Sales taxes	2,557,685	2,501,361
Franchise taxes	33,628	133,435
Grants and contributions not restricted		
to specific programs	904,898	697,670
Other	458,395	735,640
Total revenues	13,920,778	13,198,352
Expenses:		
General government	2,410,048	2,018,433
Public safety	5,059,957	4,459,307
Transportation	1,954,325	1,988,590
Economic & physical development	1,119,970	1,016,135
Environmental protection	945,601	907,233
Culture and recreation	1,443,256	1,248,525
Non-departmental	48,615	45,416
Interest on long-term debt	212,761	242,197
Total expenses	13,194,533	11,925,836
Increase in net assets	726,245	1,272,516
Net assets, July 1	18,886,207	17,613,691
Prior period adjustment	32,907	
Net assets, June 30	\$ 19,645,359	\$ 18,886,207



Revenues by Source - Governmental Activities



Business-type activities

The Village of Pinehurst does not currently engage in Business-type activities.

Financial Analysis of the Village's Funds

As noted earlier, the Village of Pinehurst uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

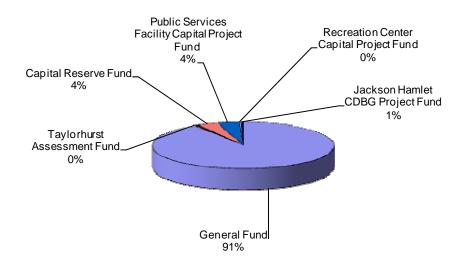
Governmental Funds

The focus of the Village of Pinehurst's governmental funds is to provide information on near-term inflows, outflows, and balances of usable resources. Such information is useful in assessing the Village of Pinehurst's financing requirements. Specifically, unreserved fund balance can be a useful measure of a government's net resources available for spending at the end of the fiscal year.

The General Fund is the chief operating fund of the Village of Pinehurst. At the end of the current fiscal year, unreserved fund balance of the General Fund was \$4,418,599, while total fund balance reached \$5,328,960. As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 32.3% of total General Fund expenditures, while total fund balance represents 39.0% of that same amount.

At June 30, 2008, the governmental funds of the Village of Pinehurst reported a combined fund balance of \$5,849,958, a 5.0% increase over last year. This increase can be attributed to the increase in fund balance in the General Fund discussed below.

Allocation of Fund Balance - Governmental Funds



Proprietary Funds

The Village of Pinehurst does not have any proprietary funds.

General Fund Budgetary Highlights

The Village of Pinehurst employs conservative budgetary practices. Revenue estimates are based on conservative assumptions and projections. Village departments are encouraged to provide a high level of service to the citizens of the Village while working to conserve available resources.

During the fiscal year, the Village revised the budget on several occasions. Generally, budget amendments fall into one of three categories: 1) amendments made to adjust the estimates that are used to prepare the original budget ordinance once exact information is available; 2) amendments made to recognize new funding amounts from external sources, such as Federal and State grants; and 3) increases in appropriations that become necessary to maintain services.

Comparing budget to actual amounts, the Village exceeded the originally budgeted operating revenue estimates by 7.0%. The primary revenues that exceeded estimated budget amounts were property tax revenues, sales tax revenues and unrestricted intergovernmental revenues. The increase in property tax revenues was due to higher than expected property tax values. Sales tax revenues were higher than expected due to an unexpected increase in local economic growth. Unrestricted intergovernmental revenues were higher than expected due to a change in the tax on video programming that was not reflected in the budget as it was originally adopted.

Total expenditures were 4.6% less than originally budgeted amounts, with no department exceeding final budget amounts. Operating expenditures were less than budgeted amounts for the following significant items: (1) contracted and professional services related to storm water drainage projects, and intersection improvements of \$111,000 and, (2) salaries and benefits due to employee turnover and unfilled budgeted positions totaling \$242,000. Capital expenditures in the General Fund were \$340,000 lower than originally budgeted. Some items have been re-appropriated in fiscal year 2008-09 while other items just came in below budget.

As a result of the positive variances in revenues and expenditures outlined above, the General Fund at June 30, 2008 added \$235,791 to fund balance as a result of operations. An additional amount of \$130,635 was added to fund balance due to a prior period adjustment outlined on page 42. At June 30, 2008, the General Fund reported fund balance of \$5,328,960, a 7.4% increase over last year.

Capital Asset and Debt Administration

Capital assets

The Village of Pinehurst's investment in capital assets for its governmental activities as of June 30, 2008 totals \$19,491,382 (net of accumulated depreciation). These assets include land, buildings and improvements, furniture and equipment, vehicles, infrastructure such as drainage systems, and construction in progress.

Major capital asset transactions during the year include the following additions (there were no significant demolitions or disposals):

- Purchase of a large automated solid waste collection truck for \$190,000 and a smaller automated solid waste collection truck for \$88,000
- Storm drainage projects totaling \$150,000
- Greenway trail construction in the amount of \$123,000
- Purchase of five patrol cars for the Police Department in the amount of \$155,000
- Fire Station renovations totaling \$65,000

Village of Pinehurst's Capital Assets (net of depreciation) Figure 4

	Governmental Activities	Governmental Activities
	2008	2007
Land	\$ 4,798,381	\$ 4,766,621
Buildings and Improvements	10,235,406	10,996,358
Furniture and Equipment	323,923	403,568
Vehicles	1,781,064	1,495,659
Infrastructure	1,678,823	1,452,735
Construction in Progress	673,785	590,287
Total	\$ 19,491,382	\$ 19,705,228

Additional information on the Village's capital assets can be found in Note 4 of the Basic Financial Statements.

Long-term Debt

As of June 30, 2008, the Village of Pinehurst had installment purchase agreement debt outstanding of \$5,296,474. All long term debt of the Village is installment purchase agreements that are collateralized by the assets that are financed.

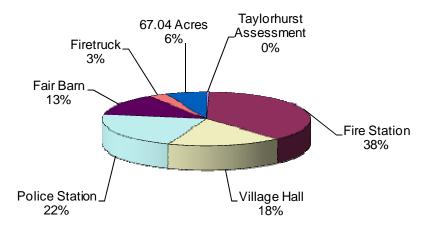
Village of Pinehurst's Outstanding Debt Figure 5

		Governmental Activities 2008		Activities			vernmental Activities 2007
Village Hall	\$	937,296		\$	1,184,455		
Police Station		1,151,188			1,382,160		
Fire Station		2,000,000 2		2,166,666			
Fair Barn		700,000			750,000		
Taylorhurst		22,418			52,093		
Firetruck		152,239		191,195			
67.04 Acres		333,333			366,667		
Total	\$	5,296,474		\$	6,093,236		

The Village of Pinehurst's total debt decreased by \$796,762 (13.1%) during fiscal year 2008, due to the payment of principal balances on existing debt obligations. The Village did not issue any new debt in 2008.

The Village plans to issue an additional \$500,000 in long term debt in the 2008-2009 fiscal year to purchase a replacement fire truck.

Allocation of Debt



North Carolina general statutes limit the amount of general obligation debt that a unit of government can issue to 8 percent of the total assessed value of taxable property located within that government's boundaries. The legal debt margin for Village of Pinehurst is \$216,915,094. The Village has no bonds authorized or issued at June 30, 2008.

Additional information regarding the Village of Pinehurst's long-term debt can be found in Note 4 beginning on page 39 of this report.

Economic Factors and Next Year's Budgets and Rates

The following key economic indicators reflect the growth and prosperity of the Village:

- Low unemployment. The Village of Pinehurst's relatively low unemployment rate of 4.4% is below the State average of 4.7%.
- Slowing growth in new construction and in the number of new residents. The Village added approximately 128 new homes last year within the Village limits and its extraterritorial jurisdiction. This is a decrease of 41% compared to the previous fiscal year and is following national trends.
- Scheduled to host the 2014 Men's US Open golf championship.
- Continued development and expansion of the local regional medical facility.

Budget Highlights for the Fiscal Year Ending June 30, 2009

Governmental Activities

Property tax and sales tax revenues (benefiting from the economic growth) are expected to lead to the projected increase in budgeted operating revenue of 7.5%. Increased property tax revenues are expected from higher than expected property values and moderate growth in the tax base from new home construction. For the 2008-09 fiscal year the Village maintained the current ad valorem tax rate of \$0.28 per \$100 valuation.

Budgeted operating expenditures in the General Fund are expected to rise 3.3% to \$15,220,664. The largest increments are in operating expenditures and salaries and benefits, including wage, insurance and retirement expenditures. Major initiatives of the recommended budget include, focusing on storm water issues, guiding and managing residential and business development, conserving and protecting our natural resources, improving the Village's transportation system, and expanding the automated trash collection system. The budget recommends the addition of two new Streets and Grounds Maintenance Workers, a Grounds Specialist and a Recreation

Program Coordinator. Also, a Customer Service Representative position is proposed to transition from a part-time to a full-time position.

Capital outlays of \$1,680,400 are included in the recommended budget. Some of the more notable items include, a Police communications and dispatching system, replacement of a 1988 fire engine, Pitch Pine and Pinehurst Trace stormwater projects, a small automated solid waste vehicle, and the Arboretum comfort station.

The Village is continuing to develop its results-based management process. Departments are required to submit goals, objectives and performance measures that are linked to their departmental performance objectives.

Business – type Activities

The Village does not engage in any Business-type activities.

Requests for Information

This report is designed to provide an overview of the Village's finances for those with an interest in this area. Questions concerning any of the information found in this report or requests for additional information should be directed to the Director of Financial Services, Village of Pinehurst, 395 Magnolia Road, Pinehurst, NC 28374.

	Governmental Activities	
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 3,520,933	
Investments	2,008,130	
Taxes receivables (net)	31,412	
Special assessments receivable	228,015	
Accounts receivable (net)	19,489	
Interest receivable	17,307	
Due from other governments	829,926	
Inventories	43,860	
Prepaid items	10,483	
Total unrestricted current assets	6,709,555	
Total amostrioted outfort assets	0,700,000	
Capital assets (net of accumulated depreciation):		
Land and non-depreciable improvements	4,798,381	
Construction in progress	673,785	
Buildings and improvements	10,235,406	
·		
Furniture and equipment	323,923	
Vehicles	1,781,064	
Infrastructure	1,678,823	
Total capital assets	19,491,382	
Total assets	26,200,937	
LIABILITIES		
Current liabilities:		
	E74 000	
Accounts payable and accrued liabilities	574,289	
Unearned revenue	15,177	
Accrued interest payable	58,304	
Long-term liabilities due within one year	1,104,091	
Total current liabilities	1,751,861	
Nice consent Eak Etter		
Non-current liabilities:	4 000 747	
Long-term liabilities due in more than one year	4,803,717	
Total liabilities	6,555,578	
NET ASSETS		
	14 104 000	
Invested in capital assets, net of related debt	14,194,908	
Unrestricted	5,450,451	
Total net assets	\$ 19,645,359	

					Net (Expense) Revenue and Changes in
		Р	rogram Revenu	es	Net Assets
			Operating	Capital	11017100010
		Charges for	Grants and	Grants and	Governmental
Functions/Programs	Expenses	Services	Contributions	Contributions	Activities
Governmental Activities:					
General government	\$ 2,410,048	\$ -	\$ 590	\$ -	\$ (2,409,458)
Public safety	5,059,957	905,229	97,330	· -	(4,057,398)
Transportation	1,954,325	20,000	497,227	-	(1,437,098)
Economic and physical	1,119,970	143,074	6,734	44,592	(925,570)
Environmental protection	945,601	-	68,154	-	(877,447)
Cultural and recreation	1,443,256	399,999	310	-	(1,042,947)
Non-departmental	48,615	-	-	-	(48,615)
Interest on long-term debt	212,761				(212,761)
Total governmental activities	\$13,194,533	\$ 1,468,302	\$ 670,345	\$ 44,592	(11,011,294)
	General revenu	es.			
	Ad valorem ta				\$ 7,782,933
	Sales taxes				2,557,685
	Franchise tax	es			33,628
	Unrestricted in	ntergovernment	al		904,898
	Investment ea				284,129
	Miscellaneous				174,266
	Total genera	al revenues			11,737,539
	Change ir	n net assets			726,245
	Net assets-begi	nning			18,886,207
	Prior period adju				32,907
	Net assets-begi		ed		18,919,114
	Net assets-endi	ng			\$ 19,645,359

	Major Funds				Total		Total
		M	lunicipal	N	on-Major	Governmental	
	General	Serv	rice District		Funds	Funds	
ASSETS							
Cash and cash equivalents	\$ 2,999,935	\$	12,710	\$	508,288	\$	3,520,933
Investments	2,008,130	•	_	•	-	•	2,008,130
Receivables, net:							
Taxes	31,412		-		-		31,412
Assessments	-		203,059		24,956		228,015
Interest	17,307		-		-		17,307
Other receivables	19,489		-		-		19,489
Due from other governments	829,926		-		-		829,926
Inventories	43,860		-		-		43,860
Prepaid items	10,483		-				10,483
Total assets	\$ 5,960,542	\$	215,769	\$	533,244	\$	6,709,555
LIABILITIES AND FUND BALANCE							
Liabilities:							
Accounts payable	\$ 184,848	\$	-	\$	-	\$	184,848
Withholdings and accrued expenditures	234,356		-		-		234,356
Deposits	155,085		-		-		155,085
Deferred revenues	57,293		203,059		24,956		285,308
Total liabilities	631,582		203,059		24,956		859,597
Fund Balances:							
Reserved for:							
State statute	866,501		_		_		866,501
Inventory	43,860		_		-		43,860
Unreserved, General Fund	,						,
Designated for subsequent year's expenditures	752,672		-		-		752,672
Undesignated	3,665,927		-		-		3,665,927
Unreserved, reported in:							
Special Revenue funds	-		12,710		240,847		253,557
Capital Projects funds	-		-		267,441		267,441
Total fund balances	5,328,960		12,710		508,288		5,849,958
Total liabilities and fund balances	\$ 5,960,542	\$	215,769	\$	533,244		
Amounts reported for governmental activities in the sta	atement of net a	ssets	(Exhibit 1) aı	re di	fferent		
because:							
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds							19,491,382
Liabilities for earned but deferred revenues in the fu	und statements						270,131
Some liabilities, including notes payable and accrue	ed interest are n	ot due	and payable	Э			
in the current period and therefore are not report			-				(5,966,112)
	Net	assets	s of governm	enta	al activities	\$	19,645,359

Major Funds Total Total Non-Major General Municipal Governmental **Funds** Fund Service District **Funds REVENUES** Ad valorem taxes \$ 7,780,483 \$ \$ 7,785,759 5,276 Sales taxes 2,557,685 2,557,685 Franchise taxes 33,628 33,628 Unrestricted intergovernmental 904,898 904,898 Restricted intergovernmental 624,261 67,639 691,900 Permits and fees 1,071,151 1,071,151 Sales and services 400,419 400,419 Investment earnings 288,229 515 18,422 307,166 Assessment income 26,145 30,091 56,236 Miscellaneous 150,574 150,574 Total revenues 31,936 116,152 13,959,416 13,811,328 **EXPENDITURES** Current: General government 2,165,676 2,165,676 Public safety 4,819,675 4,819,675 Transportation 1,930,191 1,930,191 Economic and physical development 69,937 1,146,072 1,216,009 Environmental protection 1,164,355 2,627 1,166,982 Cultural and recreation 1,360,286 1,360,286 Non-departmental 48,615 48,615 Debt service: Principal 796,762 796,762 Interest and other charges 221,947 221,947 Capital outlay 9,868 74,549 84,417 Total expenditures 13,663,447 2,627 144,486 13,810,560 Excess (deficiency) of revenues over (under) expenditures 147,881 29,309 (28,334)148,856 **OTHER FINANCING SOURCES (USES)** Transfers to other funds (340.000)(26, 145)(441.765)(807.910)380,000 Transfers from other funds 427,910 807,910 87,910 (26,145)Total other financing sources (uses) (61,765)Net change in fund balance 235,791 3,164 (90,099)148,856 Fund balances, beginning 4,962,534 9,546 598,387 5,570,467 Prior period adjustment 130,635 130,635 Fund balances, beginning as restated 5,093,169 9,546 598,387 5,701,102

\$ 5,328,960

Fund balances, ending

\$ 5,849,958

508,288

12,710

Amounts reported for governmental activities in the statement of activities are different because:

Net changes in fund balances - total governmental funds Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in	\$ 148,856
the current period	(140,673)
The net effect of various miscellaneous transactions involving capital assets	(115,515)
(i.e., sales, trade-ins, and donations) is to increase net assets.	24,555
Revenues in the statement of activities that are not reported as revenues in the fund statements.	(63,193)
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net assets. This amount is the	
principal payment of long-term debt.	796,762
Some expenses reported in the statement of activities do not require the	
use of current financial resources and, therefore, are not reported as expenditures in governmental funds.	(40,062)
	, ,,,,,,
Total changes in net assets of governmental activities	\$ 726,245

For the Fiscal Year Ended June 30, 2008

	General Fund							
	Budgeted Amounts Original Final			Actual Amounts		riance with al Budget- Positive legative)		
Revenues: Ad valorem taxes Sales taxes Franchise taxes Unrestricted intergovernmental Restricted intergovernmental Permits and fees Sales and services Investment earnings Miscellaneous Total revenues	2,4 2 6 4 1,0 3 2 1	189,350 490,000 238,000 632,300 454,000 098,500 397,300 270,000 137,675 907,125	\$	7,189,350 2,490,000 34,000 836,300 550,950 1,098,500 397,300 270,000 140,675 13,007,075	\$	7,780,483 2,557,685 33,628 904,898 624,261 1,071,151 400,419 288,229 150,574 13,811,328	\$	591,133 67,685 (372) 68,598 73,311 (27,349) 3,119 18,229 9,899 804,253
Expenditures: Current: General government Public safety Transportation Economic & physical development Enviromental protection Cultural and recreation Contingency Non-departmental Debt service: Principal retirement Interest and fees Total expenditures	5,0 2,1 1,2 1,1 1,6	975,975 914,700 140,715 233,160 161,995 664,100 69,000 50,000 796,764 222,016 328,425		2,320,223 5,003,665 2,140,515 1,388,856 1,260,101 1,766,127 24,000 50,000 796,764 222,016 14,972,267		2,165,676 4,819,675 1,930,191 1,146,072 1,164,355 1,370,154 - 48,615 796,762 221,947 13,663,447		154,547 183,990 210,324 242,784 95,746 395,973 24,000 1,385 2 69 1,308,820
Excess (deficiency) of revenues over (under) expenditures Other Financing Sources (Uses): Transfers to other funds Transfers from other funds Total other financing sources (uses)	8	421,300) 340,000) 399,156 59,156		(340,000) 427,910 87,910		(340,000) 427,910 87,910		2,113,073
Fund balance appropriated Net change in fund balances	1,3 \$	362,144	\$	1,877,282		235,791	\$	(1,877,282)
Fund balances, beginning Prior period adjustment Fund balances, beginning as restated Fund balances, ending					\$	4,962,534 130,635 5,093,169 5,328,960		

For the Fiscal Year Ended June 30, 2008

	Municipal Service District							
	Budgeted Amounts Original Final			- Actual Amounts		Variance with Final Budget- Positive		
Revenues:		Original Final		ГШа	Amounts		(Negative)	
Ad valorem taxes Assessment income Investment earnings	\$	4,930 17,391 600	\$	4,930 26,145 600	\$	5,276 26,145 515	\$	346 - (85)
Total revenues		22,921		31,675		31,936		261
Expenditures: Operating expenditures		5,530		5,530		2,627		2,903
Excess of revenues over (under) expenditures		17,391		26,145		29,309		3,164
Other Financing Sources (Uses): Transfers to other funds		(17,391)		(26,145)		(26,145)		
Net change in fund balances	\$		\$			3,164	\$	3,164
Fund balances, beginning						9,546		
Fund balances, ending					\$	12,710		

	 Residential Assurance Fund		
ASSETS Cash and cash equivalents	\$ 110,000		
LIABILITIES Builder deposits	 110,000		
NET ASSETS	\$ -		

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Village of Pinehurst conform to generally accepted accounting principles (GAAP) as applicable to government units. The following is a summary of the more significant accounting policies:

A. Reporting Entity

The Village of Pinehurst is a municipal corporation, which is governed by a five-member council. The mayor is directly elected along with the other four council members. For financial reporting purposes, in accordance with generally accepted accounting principles, the Village of Pinehurst includes any separate entity for which the Village is financially accountable. For the year ended June 30, 2008, no other entity is included in the Village of Pinehurst financial statements.

B. Basis of Presentation

Government-wide Statements: The statement of net assets and the statement of activities display information about the nonfiduciary activities of the primary government. These statements include the financial activities of the overall government. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Eliminations of these charges are performed to avoid distortion of the direct costs and program revenues reported for the various functions concerned. These statements distinguish between the *governmental* and *business-type activities* of the Village. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties. For the year ended June 30, 2008, the Village did not engage in any business-type activities.

The statement of activities presents a comparison between direct expenses and program revenues for the different business-type activities of the Village and for each function of the Village's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements: The fund financial statements provide information about the Village's funds. Separate statements for each fund category – *governmental and fiduciary* – are presented, even though the latter is excluded from the government-wide financial statements. The emphasis of fund financial statements is on major governmental funds, each displayed in a separate column. All remaining governmental funds are aggregated and reported as non-major funds.

The Village reports the following major governmental funds:

The General Fund is the general operating fund of the Village. It is used to account for all financial resources except those required to be accounted for in another fund. The primary sources of revenue are ad valorem taxes, other taxes and licenses, and intergovernmental revenues. The primary expenditures are for public safety, transportation, and general government services.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. Basis of Presentation (Continued)

The *Municipal Service District Fund* is set up to account for the yearly costs of operating the dams in this subdivision. It is also used to account for the annual tax assessments for operations and the special assessment for the reconstruction of the earthen dam around Pond #1.

The Village reports the following non-major governmental funds:

The Land Dedication Fund is set up to record the dedication of land or payment of fees in lieu of the dedication of land from developers.

The Residential Assurance – Interest Fund is set up to record the interest accumulated on investment of the deposits from contractors in the Residential Assurance Fund.

The Taylorhurst Assessments Fund is set up to record the assessments of residents for street improvements.

The Capital Reserve Fund is used to accumulate funds that are set aside for future capital projects.

The *Public Services Facility Capital Project Fund* was established to account for costs incurred for the land acquisition and design of a public services facility on Juniper Lake Road.

The Recreation Center Capital Project Fund was established to account for costs incurred in the design of a recreation center at Cannon Park.

The Jackson Hamlet Community Development Block Grant (CDBG) Project Fund was established to account for the costs incurred in the design and construction of sewer facilities for the Jackson Hamlet Community adjacent to Pinehurst.

The Village did not have any enterprise funds during the fiscal year ended June 30, 2008.

Additionally, the government reports the following fiduciary fund:

The Residential Assurance Fund is used to account for the contributions from builders to ensure proper cleanup, site drainage and landscaping, and to enforce all codes and ordinances regarding site cleanliness. The accumulated interest on these contributions is recorded in a separate Special Revenue Fund.

C. Measurement Focus and Basis of Accounting

In accordance with North Carolina General Statutes, all funds of the Village are accounted for during the year on the modified accrual basis of accounting.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. Measurement Focus and Basis of Accounting (Continued)

Government-wide Financial Statements. The government-wide financial statements are reported using the economic resources measurement focus. The government-wide financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the Village gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Governmental Fund Financial Statements. Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

The Village considers all revenues available if they are collected within 90 days after year-end, except for property taxes. Ad valorem property taxes are not accrued as revenue because the amount is not susceptible to accrual. At June 30, taxes receivable are materially past due and are not considered to be an available resource to finance the operations of the current year. Also, as of January 1, 1993, state law altered the procedures for the assessment and collection of property taxes on registered motor vehicles in North Carolina. Effective with this change in the law, Moore County is responsible for billing and collecting the property taxes on all registered motor vehicles on behalf of all municipalities and special tax districts in the county, including the Village of Pinehurst. For motor vehicles registered under the staggered system, property taxes are due the first day of the fourth month after the vehicles are registered. The billed taxes are applicable to the fiscal year in which they become due. Therefore, taxes for vehicles registered from March 2007 through February 2008 apply to the fiscal year ended June 30, 2008. Uncollected taxes that were billed during this period are shown as a receivable on these financial statements and offset by deferred revenues.

Sales taxes and certain intergovernmental revenues, such as utilities franchise tax, collected and held by the State at year-end on behalf of the Village are recognized as revenue. Intergovernmental revenues and sales and services are not susceptible to accrual because generally they are not measurable until received in cash. Grant revenues which are unearned at year-end are recorded as unearned revenues. Under the terms of grant agreements, the Village funds certain programs by a combination of specific cost-reimbursement grants, categorical block grants, and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted net assets available to finance the program. It is the Village's policy to first apply cost-reimbursement grant resources to such programs, followed by categorical block grants, and then by general revenues.

D. Budgetary Data

The Village's budgets are adopted as required by North Carolina General Statutes. An annual budget ordinance is adopted for the General Fund, Taylorhurst Assessments Fund, Municipal Service District

D. <u>Budgetary Data</u> (Continued)

Fund, Residential Assurance – Interest Fund, Land Dedication Fund, and Capital Reserve Fund. All annual appropriations lapse at fiscal year-end. Project ordinances are adopted for the Public Services Facility, Recreation Center, and Jackson Hamlet CDBG Capital Project Funds, which are consolidated with the operating funds for reporting purposes. All budgets are prepared using the modified accrual basis of accounting.

Expenditures may not legally exceed appropriations at the object level for the General Fund (e.g. operating expenditures and capital outlay), at the departmental level for the special revenue funds, and at the object level for the capital projects funds. A function is a group of related activities aimed at accomplishing a major service, such as public safety; a department is a component of a function, such as police. The balances in the capital reserve funds will be appropriated when transferred to a capital projects fund or the general fund in accordance with the project ordinance adopted for the reserve fund. The Village manager may authorize all budget transfers within a department and transfers that do not exceed \$10,000 between departments. Transfers between funds require council approval. During the year, several amendments to the original budget became necessary, the effects of which were not material. The budget ordinance must be adopted by July 1 of the fiscal year or the governing board must adopt an interim budget that covers that time until the annual ordinance can be adopted.

As required by North Carolina General Statutes, Chapter 159, Section 26(d) [hereinafter references to the North Carolina General Statutes will be cited as G.S.], the Village maintains encumbrance accounts, which are considered to be "budgetary accounts". Encumbrances outstanding at year-end represent the estimated amounts of the expenditures ultimately to result if unperformed contracts in process at year-end are completed. Encumbrances outstanding at year-end do not constitute expenditures or liabilities. The encumbrances outstanding at year-end are allowed to lapse. They are re-budgeted in the subsequent year from fund balance.

E. Assets, Liabilities, and Fund Equity

1. Deposits and Investments

All deposits of the Village are made in board-designated official depositories and are secured as required by State law [G.S. 159-31]. The Village may designate, as an official depository, any bank or savings association whose principal office is located in North Carolina. Also, the Village may establish time deposit accounts such as NOW and SuperNOW accounts, money market accounts and certificates of deposit.

State law [G.S. 159-30(c)] authorizes the Village to invest in obligations of the United States or obligations fully guaranteed both as to principal and interest by the United States; obligations of the state of North Carolina; bonds and notes of any North Carolina local government or public authority; obligations of certain non-guaranteed federal agencies; certain high quality issues of commercial paper and bankers' acceptances; and the North Carolina Capital Management Trust (NCCMT).

The Village's investments with maturity of more than one year at acquisition and non-money market investments are reported at fair value as determined by quoted market prices. The securities of the NCCMT Cash Portfolio, a SEC-registered (2a-7) money market mutual fund, are valued at fair value, which is the NCCMT's share price. Money market investments that have a remaining maturity at the time of purchase of one year or less are reported at amortized cost. Non-participating interest earnings and investment contracts are reported at cost.

1. Deposits and Investments (Continued)

In accordance with State law, the Village has invested in securities which are callable. These investments are reported at fair value as determined by guoted market prices.

2. Cash and Cash Equivalents

The Village pools moneys from several funds to facilitate disbursement and investment and maximize investment income. Therefore, all cash and investments are essentially demand deposits and are considered cash and cash equivalents.

3. Ad Valorem Taxes Receivable

In accordance with State law [G.S. 105-347 and G.S. 159-13(a)], the Village levies ad valorem taxes, except for ad valorem taxes on certain vehicles, on July 1, the beginning of the fiscal year, and these taxes are due on September 1 (lien date); however, no interest or penalties are assessed until the following January 6. These taxes are based on the assessed values as of January 1, 2007.

4. Allowances for Doubtful Accounts

All receivables that historically experience uncollectible accounts are shown net of an allowance for doubtful accounts. This amount is estimated by analyzing the percentage of receivables that were written off in prior years.

5. Inventory and Prepaid Items

Inventory is valued at cost, which approximates market, using the first-in, first-out method. The inventory of the General Fund consists of expendable supplies and is recorded as an expenditure when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements and expensed as the items are used.

6. Capital Assets

Capital assets are defined by the government as assets with an initial, individual cost of more than a certain cost and an estimated useful life in excess of two years. Minimum capitalization cost for all assets is \$5,000. Purchased or constructed capital assets are reported at cost or estimated historical cost. Donated capital assets are recorded at their estimated fair value at the date of donation. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

	Estimated
	Useful Lives
Asset Class	(years)
Infrastructure	20 - 40
Buildings and improvements	20
Furniture and equipment	3 - 10
Vehicles	4 - 20

7. Long-term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method that approximates the effective interest method. Bonds payable are reported net of the applicable bond premiums or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

8. Compensated Absences

The vacation policy of the Village provides for the accumulation without any applicable maximum until December 31 of each year. At December 31, employees may carryover two times the employee's annual accrual rate for the current year. This rate varies according to years of employment and position. One half of any excess hours removed from vacation shall be added to the employee's sick leave balance. The Village has assumed a first-in, first-out method of using accumulated compensated time. Compensated vacation absences are reported in the government-wide financial statements as an expense and a liability as the leave is earned. The portion of that time that is estimated to be used in the next fiscal year has been designated as a current liability in the government-wide financial statements.

The Village's sick leave policy provides for an unlimited accumulation of earned sick leave. Sick leave does not vest, but any unused sick leave accumulated at the time of retirement may be used in the determination of length of service for retirement benefit purposes. Since the Village has no obligation for the accumulated sick leave until it is actually taken, no accrual for sick leave has been made.

9. Net Assets/Fund Balances

Net Assets

Net assets in government-wide financial statements are classified as invested in capital assets, net of related debt; restricted; and unrestricted. Restricted net assets represent constraints on resources that are either externally imposed by creditors, grantors, contributors, or laws or regulations of other governments or imposed by law through state statute.

Fund Balances

In the governmental fund financial statements, reservations of fund balance represent amounts that cannot be appropriated or are legally segregated for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

State law [G.S. 159-13(b)(16)] restricts appropriation of fund balance for the subsequent year's budget to an amount not to exceed the sum of cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts as those amounts stand at the close of the fiscal year preceding the budget year.

The governmental fund types classify fund balances as follows:

9. Net Assets/Fund Balances (Continued)

Reserved

Reserved for inventories - portion of fund balance not available for appropriation because it represents the year-end balance of ending inventories, which are not expendable available resources.

Reserved by State statute – portion of fund balance, in addition to reserves for encumbrances and reserves for inventories, which is not available for appropriation under State law [G.S. 159-8(a)]. This amount is usually comprised of accounts receivable and interfund receivables, which have not been offset by deferred revenues.

Unreserved

Designated for subsequent year's expenditures - portion of total fund balance available for appropriation that has been designated for the adopted 2008-2009 budget ordinance.

Undesignated - portion of total fund balance available for appropriation that is uncommitted at year-end.

2. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

On Behalf of Payments

Expenditures of on-behalf payments are not considered to be violations of state statute budget requirements (See Note 4-D).

3. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

A. <u>Explanation of certain differences between the governmental fund balance sheet and the government-</u> wide statement of net assets

The governmental fund balance sheet includes a reconciliation between *fund balance – total governmental funds* and *net assets – governmental activities* as reported in the government-wide statement of net assets. One element of that reconciliation explains that "Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds." The details of this \$19,491,382 difference are as follows:

Capital assets	\$ 29,219,509
Accumulated depreciation	(9,728,127)

Net adjustment to increase *fund balance – total governmental funds* to arrive at *net assets – governmental activities* \$19,491,382

Another element of the reconciliation states that "Liabilities for earned but deferred revenues in fund statements." The details of this \$270,131 difference are as follows:

Taxes receivable	\$ 31,412
Others receivable	10,704
Assessments receivable	 228,015

Net adjustment to increase *fund balance – total governmental funds* to arrive at *net assets – governmental activities* \$\frac{\$270,131}{}\$

3. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS (Continued)

A. <u>Explanation of certain differences between the governmental fund balance sheet and the government-</u>wide statement of net assets (Continued)

Another element of the reconciliation states that "Some liabilities, including notes payable and accrued interest, are not due and payable in the current period and therefore are not reported in the funds." The details of the \$5,966,112 difference are as follows:

Accrued interest payable	\$	(58,304)
Compensated absences payable		(458,894)
Net pension obligation		(152,440)
Installment purchases payable	_(<u>5,296,474)</u>

Net adjustment to reduce *fund balance* – *total governmental funds* to arrive at *net assets* – *governmental activities*

\$(5,966,112)

B. <u>Explanation of certain differences between the governmental fund statement of revenues, expenditures,</u> and changes in fund balances and the government-wide statement of activities

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between *net changes in fund balances – total governmental funds* and *changes in net assets of governmental activities* as reported in the government-wide statement of activities. One element of that reconciliation explains that "Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense." The details of the \$140,673 difference are as follows:

Capital outlay	\$ 1,148,241
Depreciation expense	(1,288,914)
Not adjustment to decrease not changes in fund helenoos	

Net adjustment to decrease *net changes in fund balances* – total governmental funds to arrive at changes in net assets of governmental activities

\$ (140,673)

Another element of that reconciliation states that "The net effect of various miscellaneous transactions involving capital assets (i.e., sales, trade-ins, and donations) is to increase net assets." The details of this \$24,555 difference are as follows:

Donations of capital assets	\$ 31,760
Proceeds from sale of assets	(16,500)
Gain on disposal of assets	 9,295

Net adjustment to increase *net changes in fund balances – total governmental funds* to arrive at *changes in net assets of activities*

\$ <u>24,555</u>

3. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS (Continued)

B. Explanation of certain differences between the governmental fund statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities (Continued)

Another element of that reconciliation states that "Revenues in the fund statements that are not reported as revenues in the statement of activities." The details of this \$63,193 difference are as follows:

Special assessment payments	\$ (56,235)
Change in deferred other revenue	(4,132)
Change in deferred tax revenue	 (2,826)
Net adjustment to decrease net changes in fund balances – total governmental funds to arrive at changes in net assets of	
governmental activities	\$ (63, 193)

Another element of that reconciliation state that "The issuance of long-term debt (e.g. bonds, leases, installment financing) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities." The details of this \$796,762 difference are as follows:

Principal payments	\$ 796,762
Net adjustment to increase <i>net changes in fund balances</i> – total governmental funds to arrive at changes in net assets of	
governmental activities	\$ 796,762

Another element of that reconciliation states that "Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds." The details of this \$40,062 difference are as follows:

Compensated absences	\$ (31,257)
Accrued interest payable	9,187
Pension obligation	 (17,992)
Net adjustment to decrease net changes in fund balances –	
total governmental funds to arrive at changes in net assets of	
governmental activities	\$ (40,062)

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4. DETAIL NOTES ON ALL FUNDS

A. Assets

1. Deposits

All of the Village's deposits are either insured or collateralized by using one of two methods. Under the Dedicated Method, all deposits exceeding the federal depository insurance coverage level are collateralized with securities held by the Village's agents in the unit's name. Under the Pooling Method, which is a collateral pool, all uninsured deposits are collateralized with securities held by the State Treasurer's agent in the name of the State Treasurer.

Since the State Treasurer is acting in a fiduciary capacity for the Village, these deposits are considered to be held by the Village's agent in the Village's name. The amount of the pledged collateral is based on an approved averaging method for non-interest bearing deposits and the actual current balance for interest bearing deposits. Depositories using the Pooling Method report to the State Treasurer the adequacy of their pooled collateral covering uninsured deposits. The State Treasurer does not confirm this information with the Village or the escrow agent. Because of the inability to measure the exact amount of collateral pledged for the Village under the Pooling method, the potential exists for undercollateralization, and this risk may increase in periods of high cash flows. However, the State Treasurer enforces strict standards of financial stability for each depository that collateralized public deposits under the Pooling Method. The Village has no policy regarding custodial credit risk for deposits.

At June 30, 2008 the Village's deposits had a carrying amount of \$1,178,593. The cash balance in the bank at June 30, 2008 totaled \$2,087,166. Of the bank balance, \$200,000 was covered by federal depository insurance and \$1,887,166 was covered by collateral held under the Pooling Method. At June 30, 2008, the Village's petty cash fund totaled \$1,000.

2. Investments

At June 30, 2008, the Village's investment balances were as follows:

INVESTMENT TYPE	FAIR VALUE	MATURITY	RATING
Federal National Mortgage Association	\$ 1,008,130	June 24, 2010 a	AAA, Aaa
NC Capital Management Trust – Cash Portfolio	3,451,340	N/A	AAAm
Total:	\$4,459,470		

a - June 24, 2009 is the bond's call date.

Interest Rate Risk: As a means of limiting its exposure to fair value losses arising from rising interest rates, the Village's investment policy will structure the investment portfolio so that securities mature to meet cash requirements for ongoing operations. Also, the Village's investment policy requires the investment of operating funds primarily in shorter-term securities, money market mutual funds, or similar investment pools.

Credit Risk: Credit risk is the risk of loss due to the failure of the security issuer or backer. The Village will minimize this risk by limiting investments to the safest types of securities, pre-qualifying the financial institutions, broker/dealers, intermediaries, and advisers with which the Village will do business, and diversifying the investment portfolio so that potential losses on individual securities will be minimized. The Village's investment in the NC Capital Management Trust Cash Portfolio carried a credit rating of AAAm by Standard & Poor's as of June 30, 2008. The investment in the Federal National Mortgage Association is rated AAA by Standard and Poor's and Aaa by Moody's Investors Service.

2. Investments (Continued)

Concentration of Credit Risk: The Village's investment policy encourages diversification but places no specific limit on the amount that the Village may invest in any one issuer. More than 5 percent of the Village's investments are in Federal National Mortgage Association securities. This investment is 23 percent of the Village's total investments.

3. Receivables

Receivables as of year end for the government's individual major funds and the non-major and fiduciary funds in the aggregate, including any applicable allowances for uncollectible accounts, are as follows:

	 <u>General</u>	Se D	nicipal ervice istrict <u>und</u>	an	n-Major d Other Fund	 Total
Receivables:						
Taxes	\$ 31,412	\$	-	\$	-	\$ 31,412
Accounts	19,489		-		-	19,489
Special assessments	-	2	03,059		24,956	228,015
Interest	17,307		-		-	17,307
Intergovernmental	 829,926		<u> </u>			 829,926
Gross receivables	898,134	2	203,059		24,956	1,126,149
Less: allowance for						
uncollectible accounts	 <u> </u>		<u> </u>			<u> </u>
Net total receivables	\$ 898,134	\$ 2	203,059	\$	24,956	\$ 1,126,149

4. Capital Assets

Capital asset activity for the Primary Government for the year ended June 30, 2008, was as follows:

	Beginning Balance	Increases	Decreases	Ending Balances
Governmental activities: Capital assets not being depreciated: Land	\$ 4,766,621	\$ 31,760	\$ -	\$ 4,798,381
Construction in progress	590,287	84,417	(919)	673,785
Total capital assets not being depreciated	5,356,908	116,177	(919)	5,472,166
Capital assets being depreciated:				
Buildings and improvements	15,648,434	108,515	-	15,756,949
Furniture and equipment	1,909,319	73,035	(22,948)	1,959,406
Vehicles	3,730,984	609,197	(101,624)	4,238,557
Infrastructure	1,518,435	273,996		1,792,431
Total	22,807,172	1,064,743	(124,572)	23,747,343
Less accumulated depreciation for:				
Buildings and improvements	4,743,282	778,261	-	5,521,543
Furniture and equipment	1,505,751	145,475	(15,743)	1,635,483
Vehicles	2,235,325	323,792	(101,624)	2,457,493
Infrastructure	72,222	41,386		113,608
Total	8,556,580	1,288,914	(117,367)	9,728,127
Total capital assets being depreciated, net	14,250,592	(224,171)	(7,205)	14,019,216
Governmental activity capital assets, net	\$ 19,607,500	\$ (107,994)	\$ (8,124)	\$ 19,491,382

4. Capital Assets (Continued)

Depreciation expense was charged to functions/programs of the primary government as follows:

	General government	\$ 292,837
	Public safety	508,802
	Transportation	100,450
	Economic & physical development	56,623
	Environmental protection	83,309
	Cultural and recreation	246,893
_	Total depreciation expense	<u>\$1,288,914</u>

Construction commitments

The Village has active construction projects as of June 30, 2008. At year-end, the Village's commitments with contractors are as follows:

Project	Spent <u>To Date</u>			Remaining Commitment		
Fire hydrant installation	\$	-	\$	32,000		
Traffic study	1	0,360		4,000		
Greenway trails Phase IV	3	3,831		28,313		
Harness Track barn foundation repairs		-		13,500		
Small area storm water drainage project	1	5,042		45,703		

B. Liabilities

1. Pension Plan Obligations

a. Local Government Employees' Retirement System

<u>Plan Description</u> - The Village of Pinehurst contributes to the statewide Local Governmental Employees' Retirement System (LGERS), a cost sharing multiple-employer defined benefit pension plan administered by the State of North Carolina. LGERS provides retirement and disability benefits to plan members and beneficiaries. Article 3 of G.S. Chapter 128 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The Local Governmental Employees' Retirement System is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The State's CAFR includes financial statements and required supplementary information for LGERS. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454.

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a. Local Government Employees' Retirement System (Continued)

<u>Funding Policy</u> - Plan members are required to contribute six percent of their covered salary. The Village is required to contribute at an actuarially determined rate. For the Village, the current rate for employees not engaged in law enforcement and for law enforcement officers is 4.91% and 4.86%, respectively, of annual covered payroll. The contribution requirements of members of the Village of Pinehurst are established and may be amended by the North Carolina General Assembly. The Village's contributions to LGERS for years ended June 30, 2008, 2007, and 2006 were \$263,502, \$242,537, and \$227,442, respectively. The contributions made by the Village equaled the required contributions for each year.

b. <u>Law Enforcement Officers Special Separation Allowance</u>

<u>Plan Description</u> - The Village of Pinehurst administers a public employee retirement system (the "Separation Allowance"), a single-employer retirement defined benefit pension plan that provides retirement benefits to the Village's qualified sworn law enforcement officers. The Separation Allowance is equal to .85 percent of the annual equivalent of the base rate of compensation most recently applicable to the officer for each year of creditable service. The retirement benefits are not subject to any increases in salary or retirement allowances that may be authorized by the General Assembly. Article 12D of G.S. Chapter 143 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The Plan does not maintain separate financial statements since the Plan will be funded when expenditures become due.

All full-time law enforcement officers of the Village are covered by the Separation Allowance. At December 31, 2007, the Separation Allowance's membership consisted of:

1
-
_26
<u>27</u>

Summary of Significant Accounting Policies:

<u>Basis of Accounting</u> - The Village has chosen to fund the Separation Allowance on a pay as you go basis. Pension expenditures are made from the General Fund, which is maintained on the modified accrual basis of accounting.

<u>Method Used to Value Investments</u> - No funds are set aside to pay benefits and administration costs. These expenditures are paid as they come due.

b. Law Enforcement Officers Special Separation Allowance (Continued)

Contributions

The Village is required by Article 12D of G.S. Chapter 143 to provide these retirement benefits and has chosen to fund the benefit payments on a pay as you go basis through appropriations made in the General Fund operating budget. The Village's obligation to contribute to this plan is established and may be amended by the North Carolina General Assembly. There were no contributions made by employees.

The annual required contribution for the current year was determined as part of the December 31, 2007 actuarial valuation using the projected unit credit actuarial assumptions included (a) 7.25% investment rate of return (net of administrative expenses) and (b) projected salary increases of 4.5 – 12.3% per year. Both (a) and (b) included an inflation component of 3.75%. The assumptions did not include postretirement benefit increases. The actuarial value of assets was determined using the market value of investments. The unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on a closed basis. The remaining amortization period at December 31, 2007 was 23 years.

<u>Annual Pension Cost and Net Pension Obligation</u> - The Village's annual pension cost and net pension obligation to the Separation Allowance for the current year were as follows:

Annual required contribution	\$ 30,750
Interest on net pension obligation	9,747
Adjustment to annual required contribution	(8,262)
Annual pension cost	32,235
Contributions made	14,243
Increase (decrease) in net pension obligation	17,992
Net pension obligation beginning of year	134,448
Net pension obligation end of year	\$ 152,440

Three Year Trend Information

For Year Ended June 30	Annual Pension Cost (APC)	Percentage of APC Contributed	Net Pension Obligation
2006	\$ 33,399	76.33%	\$121,744
2007	30,761	58.70%	134,448
2008	32,235	44.18%	152,440

Supplemental Retirement Income Plan for Law Enforcement Officers

<u>Plan Description</u> - The Village contributes to the Supplemental Retirement Income Plan (Plan), a defined contribution pension plan administered by the Department of State Treasurer and a Board of Trustees. The Plan provides retirement benefits to law enforcement officers employed by the Village. Article 5 of G.S. Chapter 135 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly.

c. Supplemental Retirement Income Plan for Law Enforcement Officers (Continued)

<u>Funding Policy</u> - Article 12E of G.S. Chapter 143 requires the Village to contribute each month an amount equal to five percent of each officer's salary, and all amounts contributed are vested immediately. Also, the law enforcement officers may make voluntary contributions to the plan. Contributions for the year ended June 30, 2008 were \$71,814, which consisted of \$56,789 from the Village and \$15,025 from the law enforcement officers.

d. Firemen's and Rescue Squad Workers' Pension Fund

<u>Plan Description</u> - The State of North Carolina contributes, on behalf of the Village of Pinehurst, to the Firemen's and Rescue Squad Workers' Pension Fund (Fund), a cost-sharing multiple-employer defined benefit pension plan with a special funding situation administered by the State of North Carolina. The Fund provides pension benefits for eligible fire and rescue squad workers that have elected to become members of the fund. Article 86 of G.S. Chapter 58 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The Firemen's and Rescue Squad Workers' Pension Fund is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The State's CAFR includes financial statements and required supplementary information for the Fund. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454.

<u>Funding Policy</u> - Plan members are required to contribute \$10 per month to the Fund. The State, a non-employer contributor, funds the plan through appropriations. The Village does not contribute to the Fund. Contribution requirements of plan members and the State of North Carolina are established and may be amended by North Carolina General Assembly.

e. Deferred Compensation Plan

The Village offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 401K. The plan, available to all Village employees, permits them to defer a portion of their salary until future years. The village established the plan and may amend it at its discretion. The deferred compensation is not available to employees until termination, retirement, death or unforeseeable emergency. All amounts of compensation deferred under the plan and all income attributable to those amounts are immediately 100% vested to the participant. The Village currently contributes five percent for all full-time employees to the plan. Contribution for the year ended June 30, 2008 were \$329,603, which consisted of \$208,886 from the Village and \$120,717 in voluntary contributions from employees.

The Village also offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan, available to all Village employees, permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency. All amounts of compensation deferred under the plan and all income attributable to those amounts are immediately 100% vested to the participant. The Village does not make contributions to the 457 plan.

f. Other Post-employment Benefits

At retirement, all employees have the option to convert basic medical insurance to a private plan. The entire cost of this insurance is borne by the employees.

f. Other Post-employment Benefits (Continued)

The Village has also elected to provide death benefits to employees through the Death Benefit Plan for members of the Local Governmental Employees' Retirement System (Death Benefit Plan), a multipleemployer, State-administered, cost-sharing plan funded on a one-year term cost basis. The beneficiaries of those employees who die in active service after one year of contributing membership in the System, or who die within 180 days after retirement or termination of service and have at least one year of contributing membership service in the System at the time of death are eligible for death benefits. Lump sum death benefit payments to beneficiaries are equal to the employee's 12 highest months salary in a row during the 24 months prior to the employee's death, but the benefit may not exceed \$50,000 with a minimum of \$25,000. All death benefit payments are made from the Death Benefit Plan. The Village has no liability beyond the payment of monthly contributions. Contributions are determined as a percentage of monthly payroll, based upon rates established annually by the State. Separate rates are set for employees not engaged in law enforcement and for law enforcement officers. Because the benefit payments are made by the Death Benefit Plan and not by the Village, the Village does not determine the number of eligible participants. For the fiscal year ended June 30, 2008, the Village made contributions to the State for death benefits of \$6,162. The Village's required contributions for employees not engaged in law enforcement and for law enforcement officers represented 0.11% and 0.14% of covered payroll, respectively. contributions to the Death Benefit Plan cannot be separated between the post employment benefit amount and the other benefit amount.

2. Deferred/Unearned Revenues

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

g	Deferred Revenue	Unearned Revenue
Prepaid taxes (General Fund)	\$ -	\$ 15,177
Taxes receivable (General Fund)	31,412	-
Others receivable (General Fund)	10,704	-
Special assessments receivable:		
(Municipal Service District Fund)	203,059	-
(Taylorhurst Assessment Fund)	24,956	
Total	<u>\$ 270,131</u>	<u>\$ 15,177</u>

3. Risk Management

The Village is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Village is a participant in two insurance pools administered by the North Carolina League of Municipalities. These pools are self-sustaining through member premiums and provide the following types of major coverage for the amounts of retained risk noted: general liability (\$3,000,000 per occurrence), law enforcement liability (\$3,000,000 per occurrence), auto liability (\$3,000,000 per occurrence), public officials liability (\$3,000,000 per claim), real and personal property (\$16,153,259), and workers' compensation (\$1,000,000 per occurrence). For each of these types of coverage, the pools have reinsured through commercial companies for claims in excess of the amounts given. Settled claims resulting from these risks have not exceeded coverage in any of the past three years.

3. Risk Management (continued)

The Village of Pinehurst participates in the Inter-local Risk Financing Fund of North Carolina managed by the North Carolina League of Municipalities. As the Village has no facilities within a FEMA recognized flood zone, we have elected not carry additional flood insurance coverage.

In accordance with G.S. 159-29, the City's employees that have access to \$100 or more at any given time of the City's funds are performance bonded through a commercial surety bond. The finance officer and tax collector are each individually bonded for \$490,000 and \$10,000 respectively. The remaining employees that have access to funds are bonded under a blanket bond for \$500,000.

4. Claims, Judgments and Contingent Liabilities

At June 30, 2008, the Village was a defendant to various lawsuits. In the opinion of Village management and the Village attorney, the ultimate outcome of these legal matters will not have a material adverse effect on the Village's financial position.

5. Long-Term Obligations

a. <u>Installment Purchases</u>

Long-term debt consists of the following at June 30, 2008:

\$500,000 land installment purchase dated 4/7/03 due in 30 semi-annual payments consisting of fixed principal of \$16,667 plus interest at 3.98% through April 2018; collateralized by land	\$ 333,333
\$2,500,000 building installment purchase dated 3/14/05 due in 30 semi-annual installments consisting of fixed principal of \$83,334 plus interest at 3.44% through March 2020; collateralized by building	2,000,000
\$250,000 special assessment debt dated 11/20/98 with governmental commitment payable in 10 annual payments of \$32,235 through November 2008; interest at 4.91%; collateralized by real property	22,418
\$4,000,000 building installment purchase originally dated 9/17/96 refinanced in 16 semi-annual installments of \$143,629 through September 2011; interest at 3.57%; collateralized by building	937,296
\$3,800,000 building installment purchase originally dated 5/20/97 refinanced in 18 semi-annual installments of \$140,064 through September 2012 interest at 3.71%; collateralized by building	1,151,188
\$374,731 vehicle installment purchase dated 8/16/01 due in 20 semi-annual installments of \$23,936 through August 2011; interest at 4.91%; collateralized by fire truck	152,239
\$1,000,000 building installment purchase dated 3/11/02 due in 40 semi-annual payments consisting of fixed principal of \$25,000 plus interest at 4.60% through March 2022; collateralized by building	 700,000
	\$ 5,296,474

a. <u>Installment Purchases</u> (Continued)

Annual debt service requirements to maturity for debt are as follows:

Year ending	<u>P</u>	 nterest	
2009	\$	808,990	\$ 191,710
2010		806,801	161,021
2011		827,800	130,664
2012		682,031	99,509
2013		387,512	77,037
2014-2018		999,995	248,780
2019-2023		783,345	 62,720
	\$	5,296,474	\$ 971,441

At June 30, 2008, the Village of Pinehurst had no bonds authorized, but unissued, and had a legal debt margin of \$216,915,094.

b. Changes in Long-Term Liabilities

Balance July 1, 2007			Inc	Increases Decreases				Balance June 30, 2008		Current Portion of Balance	
Governmental activities: Installment purchases Compensated absences Net pension obligation	\$	6,093,236 427,637 134,448	\$	306,258 17,992	\$	(796,762) (275,001)	\$	5,296,474 458,894 152,440	\$	808,990 295,101	
Governmental activity long-term liabilities	\$	6,655,321	\$	324,250	\$	(1,071,763)	\$	5,907,808	\$	1,104,091	

Compensated absences typically have been liquidated in the general fund.

C. Interfund Balances and Activity

Balances Due to/from Other Funds

The Village has no balances due to/from other funds at June 30, 2008.

C. Interfund Balances and Activity (continued)

Transfers to/from Other Funds

Transfers to/from other funds at June 30, 2008, consist of the following:

From the General Fund to the Capital Reserve Fund for future capital expenditures	\$ 340,000
From the Municipal Service District Fund to the General Fund for capital expenditures	26,145
From the Residential Assurance Interest Fund to the General Fund for capital expenditures	20,000
From the Taylorhurst Assessment Fund to the General Fund for installment purchase agreement payment	31,765
From the Capital Reserve Fund to the Public Services Facility Fund for capital expenditures	40,000
From the Capital Reserve Fund to the General Fund for capital expenditures	 350,000
Total transfers	\$ 807,910

Transfers are used to move unrestricted revenues to finance various programs that the Village must account for in other funds in accordance with budgetary authorizations, including amounts provided matching funds for various grant programs.

During the 2008 fiscal year, \$340,000 was transferred from the General Fund to the Capital Reserve Fund in accordance with the Village's policy of funding the Capital Reserve Fund annually with 75% of the Article 44 Local Option Sales Tax. Subsequently \$350,000 was transferred from the Capital Reserve Fund to the General Fund for capital expenditures. An additional \$40,000 was transferred from the Capital Reserve Fund to the Public Services Facility Fund for design services. The Village also made a one-time transfer from the Residential Assurance Interest Fund to the General Fund for a downtown beautification project.

D. On Behalf of Payments for Fringe Benefits and Salaries

For the fiscal year ended June 30, 2008, the Village of Pinehurst has recognized on behalf of payments for pension contributions made by the State as a revenue and an expenditure of \$770 for the 3 volunteer and employed firefighters and rescue workers who perform duties for the Village's fire department. The volunteers and employees elected to be members of the Firemen and Rescue Squad Worker's Pension Fund, a cost sharing, multiple-employer public employee retirement system established and administered by the State of North Carolina. The plan is funded by a \$10 monthly contribution paid by each member, investment income, and a state appropriation.

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5. SUMMARY DISCLOSURE OF SIGNIFICANT CONTINGENCIES

Employment Security Benefits

The Village has elected to pay the direct cost of employment security benefits in lieu of unemployment payroll taxes. A liability for such payments could accrue in the period following the discharge of an employee.

Federal and State Assisted Programs

The Village has received proceeds from several federal and state grants. Periodic audits of these grants are required and certain costs may be questioned as not being appropriate expenditures under the grant agreements. Such audits could result in the refund of grant monies to the grantor agencies. Management believes that any required refunds will be immaterial. No provision has been made in the accompanying financial statements for the refund of grant monies.

6. JOINT VENTURES

The Village and the members of the Village's fire department each appoint two members to the five-member local board of trustees for the Firemen's Relief Fund. The State Insurance Commissioner appoints one additional member to the local board of trustees. The Firemen's Relief Fund is funded by a portion of the fire and lightening insurance premiums that insurers remit to the State. The State passes these moneys to the local board of the Firemen's Relief Fund. These distributions are used to assist fire fighters in various ways. As of the date of the auditor's opinion letter, the local board of the Firemen's Relief Fund had not received their distribution from the State Insurance Commissioner's office for the fiscal year ended June 30, 2008. The Village obtains an ongoing financial benefit from the Fund for the benefits provided to members of the Village's fire department by the board of trustees. The participating governments do not have any equity interest in the joint venture, so no equity has been reflected in the financial statements at June 30, 2008. The Firemen's Relief Fund does not issue separate audited financial statements. Instead, the local board of trustees files an annual financial report with the State Firemen's Association. This report can be obtained from the Association at 323 West Jones Street, Suite 401, Raleigh, North Carolina 27603.

7. PRIOR PERIOD ADJUSTMENT

During the fiscal year ended June 30, 2008 the Village increased its due from other governments asset by \$130,635 due to an error in the reporting of utility franchise and telecommunications taxes receivable. In accordance with GAAP and N.C. Local Government Commission Memo #1015 these revenues must be accounted for on the modified accrual basis of accounting. Previously, the Village had accounted for these taxes on the cash basis of accounting.

Village staff also discovered that depreciation expense was not recognized for three capital assets during the previous fiscal year. The cost of the capital assets was recorded but the first-year depreciation of \$97,728 was not. This resulted in a decrease in capital assets net of accumulated depreciation of \$97,728.

If the two transactions above had been recorded in fiscal year 2007, ending government-wide net assets on the Statement of Net Assets would have been \$18,919,114, which is \$32,907 higher than previously reported.

Required Supplementary Information

This section contains additional information required by generally accepted accounting principals.

Schedule of Funding Progress for the Law Enforcement Officers' Special Separation Allowance

Schedule of Employer Contributions for the Law Enforcement Officers' Special Separation Allowance

Actuarial Valuation Date	Va As	uarial lue of ssets (a)	Liab -Pro	rial Accrued bility (AAL) jected Unit Credit (b)	nfunded AAL (UAAL) (b - a)	Funded Ratio (a/b)	d 	Covered Payroll (c)	UAAL as a % of Covered Payroll ((b - a)/c)
12/31/00	\$	-	\$	147,375	\$ 147,375	0.00	% \$	634,563	23.22%
12/31/01		-		171,212	171,212	0.00	1%	708,284	24.17%
12/31/02		-		198,679	198,679	0.00	1%	700,273	28.37%
12/31/03		-		251,187	251,187	0.00	1%	796,913	31.52%
12/31/04		-		282,287	282,287	0.00	1%	886,065	31.86%
12/31/05		-		250,906	250,906	0.00	1%	913,796	27.46%
12/31/06		-		267,367	267,367	0.00	1%	923,508	28.95%
12/31/07		-		274,898	274,898	0.00	1%	1,105,732	24.86%

Year Ended June 30	Annual Required Contribution	Percentage Contributed
2004	¢ 45.645	0.009/
2001	\$ 15,645	0.00%
2002	18,230	33.14%
2003	20,564	58.76%
2004	21,973	54.99%
2005	27,928	43.26%
2006	31,684	80.46%
2007	29,104	62.04%
2008	30,750	46.32%

Notes to the Required Schedules:

The information presented in the required supplementary schedules was determined as part of the actuarial valuations at the dates indicated. Additional information as of the latest actuarial valuation follows:

Valuation date	12/31/2007
Actuarial cost method	Projected unit credit
Amortization method	Level percent of pay closed
Remaining amortization period	23 years
Asset valuation method	Market value
Actuarial assumptions:	
Investment rate of return*	7.25%
Projected salary increases*	4.5 - 12.3%
Cost-of living adjustments	None
*Includes inflation at	3.75%

General Fund

The General Fund is used to account for resources traditionally associated with government which are not required legally or by sound financial management to be accounted for in another fund.

Schedule of Revenues, Expenditures, and Changes in

Fund Balances - Budget and Actual

For the Fiscal Year Ended June 30, 2008

				2008				
						Positive		
		Budget		Actual	(1	Negative)		2007
Revenues:								
Ad valorem taxes:	œ.	7 404 250	Ф	7 770 004	Φ.	E0E 704	æ	0.750.770
Taxes Penalties and interest	\$	7,184,350	\$	7,770,081 10,402	\$	585,731	\$	6,752,773 8,218
Total		5,000 7,189,350		7,780,483		5,402 591,133		6,760,991
Ισιαι		7,109,330		7,700,403		391,133		0,700,991
Other taxes:								
Local option sales tax		2,490,000		2,557,685		67,685		2,501,361
Franchise fees-Cablevision		34,000		33,628		(372)		133,435
Total		2,524,000		2,591,313		67,313		2,634,796
Unrestricted intergovernmental:								
Telecommunications sales tax		153,000		132,722		(20,278)		139,277
Utilities franchise tax		430,000		475,929		45,929		413,656
Video programming Wine & beer tax		204,000 49,300		244,121		40,121		94,913
Total		836,300		52,126 904,898		2,826 68,598		49,824 697,670
Total		630,300		904,090		00,590		097,070
Restricted intergovernmental:								
Powell Bill allocation		454,000		481,688		27,688		425,933
Controlled substance tax		-		155		155		-
Fireman's relief fund		-		-		-		16,954
Highway safety grant		89,858		89,311		(547)		142,715
Other grants		7,092		52,337		45,245		1,723
On-behalf of payments - Fire and Rescue		-		770		770		702
Total		550,950		624,261		73,311		588,027
5								
Permits and fees:		400,000		220.420		(70.070)		200 720
Building permits and inspection fees		400,000		320,128		(79,872)		389,730
Planning and zoning fees Fire district		72,000 553,000		58,613 581,500		(13,387) 28,500		88,244 511,958
Other permits and fees		73,500		110,910		37,410		89,639
Total	-	1,098,500		1,071,151		(27,349)		1,079,571
		.,000,000		.,0,		(=1,0.0)		.,0.0,0
Sales and services:								
Rents, concessions and fees		375,300		364,376		(10,924)		393,242
Recreation fees		22,000		36,043		14,043		14,435
Total		397,300		400,419		3,119		407,677
Investment earnings:						40.000		
Investment income		270,000		288,229		18,229		306,197
Miscellaneous:								
ABC revenue		05 700		96,847		1,147		07 761
Donations		95,700 20,600		96,647		(11,391)		97,761 3,377
Other revenues		24,375		44,518		20,143		21,539
Total		140,675		150,574		9,899		122,677
. • • • • • • • • • • • • • • • • • • •		0,0.0		. 50,01 4		3,000		,
Total revenues		13,007,075		13,811,328		804,253		12,597,606
	-	•				· · · · · · · · · · · · · · · · · · ·		•

Schedule of Revenues, Expenditures, and Changes in

Fund Balances - Budget and Actual

For the Fiscal Year Ended June 30, 2008

		2008		
			Variance Positive	
	Budget	Actual	(Negative)	2007
Expenditures:				
General government:				
Governing body:				
Operating expenditures	\$ 600,900	\$ 544,113	\$ 56,787	\$ 255,044
Capital outlay	10,000		10,000	35,571
Total	610,900	544,113	66,787	290,615
Administration:				
Operating expenditures	834,385	802,111	32,274	743,047
Capital outlay	20,000	14,194	5,806	55,325
Total	854,385	816,305	38,080	798,372
1 otal	001,000	010,000	00,000	100,012
Financial services:				
Operating expenditures	588,880	563,740	25,140	488,298
Human Resources:				
Operating expenditures	266,058	241,518	24,540	207,023
Total general government	2,320,223	2,165,676	154,547	1,784,308
D. I.E.				
Public safety:				
Police: Operating expenditures	2,403,877	2,306,157	97,720	1,916,203
Capital outlay	177,000	176,760	240	172,522
Total	2,580,877	2,482,917	97,960	2,088,725
rotai	2,000,011	2,402,317	31,300	2,000,720
Fire:				
Operating expenditures	1,994,801	1,923,471	71,330	1,883,646
Capital outlay	143,500	138,182	5,318	90,196
Total	2,138,301	2,061,653	76,648	1,973,842
Fire and rescue on behalf of payments		770	(770)	17,656
Inspections:	004 407	074.005	40.450	055 007
Operating expenditures	284,487	274,335	10,152	255,287
Total public safety	5,003,665	4,819,675	183,990	4,335,510
Total public salety	5,005,005	4,013,073	103,990	4,333,310

Schedule of Revenues, Expenditures, and Changes in

Fund Balances - Budget and Actual

For the Fiscal Year Ended June 30, 2008

		2008		
•			Variance	
	Budget	Actual	Positive (Negative)	2007
Transportation:	Duaget	Actual	(Negative)	2007
Public services administration:				
Operating expenditures	\$ 267,675	\$ 259,691	\$ 7,984	\$ 246,092
Streets and grounds:				
Operating expenditures	811,090	744,829	66,261	724,141
Capital outlay	81,000	71,650	9,350	39,397
Total	892,090	816,479	75,611	763,538
Powell Bill:				
Operating expenditures	980,750	854,021	126,729	885,834
Total transportation	2,140,515	1,930,191	210,324	1,895,464
Economic & physical development: Planning:				
Operating expenditures	600,606	560,654	39,952	566,651
Capital outlay	23,000	17,389	5,611	-
Total	623,606	578,043	45,563	566,651
Engineering:				
Operating expenditures	575,250	429,790	145,460	407,873
Capital outlay	190,000	138,239	51,761	95,783
Total	765,250	568,029	197,221	503,656
Total economic & physical development	1,388,856	1,146,072	242,784	1,070,307
Enviromental protection: Solid waste:				
Operating expenditures	950,101	857,379	92,722	884,704
Capital outlay	310,000	306,976	3,024	200,737
Total	1,260,101	1,164,355	95,746	1,085,441
Total environmental protection	1,260,101	1,164,355	95,746	1,085,441
Cultural and Recreation: Recreation:				
Operating expenditures	595,160	496,286	98,874	453,012
Capital outlay	288,600	178,023	110,577	49,445
Total .	883,760	674,309	209,451	502,457
Harness Track:				
Operating expenditures	426,407	420,755	5,652	407,442
Capital outlay	119,500	32,277	87,223	15,156
Total .	545,907	453,032	92,875	422,598
Fair Barn:				
Operating expenditures	285,460	242,813	42,647	192,271
Capital outlay	51,000		51,000	29,828
Total	336,460	242,813	93,647	222,099
Total cultural and recreation	1,766,127	1,370,154	395,973	1,147,154

Fund Balances - Budget and Actual
For the Fiscal Year Ended June 30, 2008

		2008		
	Budget	Actual	Variance Positive (Negative)	2007
Contingency:				
Operating expenditures	\$ 24,000	\$ -	\$ 24,000	\$ -
Non-departmental:				
Operating expenditures	50,000	48,615	1,385	45,420
Debt service:				
Principal retirement	796,764	796,762	2	776,602
Interest and fees	222,016	221,947	69	251,461
Total	1,018,780	1,018,709	71	1,028,063
Total expenditures	14,972,267	13,663,447	1,308,820	12,391,667
Excess (deficiency) of revenues over				
(under) expenditures	(1,965,192)	147,881	2,113,073	205,939
Other Financing Sources (Uses):				
Transfers to other funds:				
Capital Project Funds	-	-	-	(45,000)
Special Revenue Funds	(340,000)	(340,000)	-	(1,276,100)
Transfers from other funds:				04.050
Capital Project Funds Special Revenue Funds	427,910	- 427,910	-	21,058 517,349
Total other financing sources (uses)	87,910	87,910		(782,693)
(4000)				(100,000)
Fund balance appropriated	1,877,282	· -	(1,877,282)	
Net change in fund balances	\$ -	235,791	\$ 235,791	(576,754)
Fund balances, beginning		4,962,534		5,539,288
Prior period adjustment		130,635		
Fund balances, beginning as restated		5,093,169		
Fund balances, ending		\$ 5,328,960		\$ 4,962,534

Municipal Service District Fund

This fund is used to account for the yearly costs of operating the dams in this subdivision. It is also used to account for the annual tax assessments for operations and the special assessment for the reconstruction of the earthen dam around Pond #1.

Exhibit C-1

Village of Pinehurst, North Carolina
Municipal Service District Special Revenue Fund
Schedule of Revenues, Expenditures, and Changes in
Fund Balances - Budget and Actual
For the Fiscal Year Ended June 30, 2008
With Comparative Actual Amounts for Fiscal Year Ended June 30, 2007

		Budget		Actual	Р	ariance ositive egative)		2007
Revenues								
Ad valorem taxes	\$	4,930	\$	5,276	\$	346	\$	5,309
Assessment income		26,145		26,145		-		31,200
Investment earnings		600		515		(85)		512
Total revenues		31,675		31,936		261		37,021
Expenditures Operating expenditures		5,530		2,627		2,903		2,597
operating expenditures	1	0,000	-	2,02.	1	2,000	-	2,001
Excess of revenues over								
expenditures		26,145		29,309		3,164		34,424
Other Financing Sources (Uses)								
Transfer to General Fund		(26,145)		(26,145)		-		(31,200)
Net change in fund balances	\$	-		3,164	\$	3,164		3,224
Fund balances-beginning				9,546				6,322
Fund balances-ending			\$	12,710			\$	9,546

Non-Major Governmental Funds

Non-major governmental funds are those funds whose revenues, expenditures/expenses, assets or liabilities are less than 10% of corresponding totals for all governmental or enterprise funds or less than 5% of the aggregate amount for all governmental and enterprise funds for the same item.

Land Dedication Fund – This fund is used to account for the dedication of land or the payment of fees in lieu of the dedication of land from developers.

Residential Assurance Interest Fund – This fund is used to accumulate interest earnings from the Residential Assurance Fund and to appropriate funds approved for aesthetic improvements in public areas.

Taylorhurst Assessments Fund – This fund is used to account for the revenues and expenditures relating to the special assessments, resulting from the Taylorhurst road resurfacing project.

Capital Reserve Fund – This fund is used to accumulate monies for capital expenditures.

The Public Services Facility Capital Project – This fund is used to account for costs incurred for the land acquisition and design of a public services facility on Juniper Lake Road.

The Recreation Center Capital Project – This fund is used to account for costs incurred in the design of a recreation center at Cannon Park.

The Jackson Hamlet Community Development Block Grant (CDBG) Project – This fund is used to account for the costs incurred in the design and construction of sewer facilities for the Jackson Hamlet Community adjacent to Pinehurst.

				Spe	cial F	Revenue Fu	ınds			
		Land	Res	idential	Ta	ylorhurst				
	De	dication	Assı	urance -	Assessment		Capital			
		Fund	In	Interest		Fund	Reserve			Total
Assets										
Cash and cash equivalents	\$	5,934	\$	4,602	\$	20,891	\$	209,420	\$	240,847
Assessments receivable	•	-	Ť	-	•	24,956	Ť	-	·	24,956
Total assets	\$	5,934	\$	4,602	\$	45,847	\$	209,420	\$	265,803
Liabilities and fund balances										
Liabilities:										
Deferred revenue	\$	-	\$	-	\$	24,956	\$	-	\$	24,956
Total liabilities		-				24,956		-		24,956
Fund balances Unreserved:										
Designated for capital projects		-		=		=		209,420		209,420
Undesignated		5,934		4,602		20,891		-		31,427
Total fund balances		5,934		4,602		20,891		209,420		240,847
Total liabilities and fund balances	\$	5,934	\$	4,602	\$	45,847	\$	209,420	\$	265,803

		al Non-Major vernmental Funds							
		Public	Re	ecreation	Jackson			,	
	;	Services	(Center		Hamlet			
		Facility		District		CDBG		Total	 2008
Assets									
Cash and cash equivalents	\$	223,662	\$	16,077	\$	27,702	\$	267,441	\$ 508,288
Assessments receivable	_						_	<u>-</u>	 24,956
Total assets	\$	223,662	\$	16,077	\$	27,702	\$	267,441	\$ 533,244
Liabilities and fund balances									
Liabilities:									
Deferred revenue	\$	-	\$	-	\$	-	\$	-	\$ 24,956
Total liabilities		-		-		-		-	24,956
Fund balances Unreserved:									
Designated for capital projects		223,662		16,077		27,702		267,441	476,861
Undesignated		-				-		-	 31,427
Total fund balances	_	223,662		16,077		27,702	_	267,441	 508,288
Total liabilities and fund balances	\$	223,662	\$	16,077	\$	27,702	\$	267,441	\$ 533,244

For the Fiscal Year Ended June 30, 2008

	Special Revenue Funds												
		Land	Re	sidential	Ta	ylorhurst							
	Dec	dication	Ass	urance -	Ass	sessment		Capital					
		Fund	lı	nterest		Fund	Reserve			Total			
Revenues													
Assessment income	\$	-	\$	-	\$	30,091	\$	-	\$	30,091			
Investment earnings		242		6,734		917		10,529		18,422			
Restricted intergovernmental				-		-							
Total revenues		242		6,734		31,008		10,529		48,513			
Expenditures													
Operating		-		-		-		-		-			
Capital				-		-							
Total expenditures		-				-							
Excess (deficiency) of revenues													
over (under) expenditures		242		6,734		31,008		10,529		48,513			
Other Financing Sources (Uses)													
Transfers to other funds		-		(20,000)		(31,765)		(390,000)		(441,765)			
Transfers from other funds				-		-		340,000		340,000			
Total other financing sources (uses)		-		(20,000)		(31,765)		(50,000)		(101,765)			
Net change in fund balances		242		(13,266)		(757)		(39,471)		(53,252)			
Fund balances-beginning		5,692		17,868		21,648		248,891		294,099			
Fund balances-ending	\$	5,934	\$	4,602	\$	20,891	\$	209,420	\$	240,847			

		Public			Jackson			Tota	ıl Nonmajor		
	5	Services	Re	ecreation	Hamlet			Governmental			
		Facility	(Center	 CDBG	Total			Funds		
_											
Revenues											
Assessment income	\$	-	\$	-	\$ -	\$	-	\$	30,091		
Investment earnings		-		-	-		-		18,422		
Restricted intergovernmental		-		-	 67,639		67,639		67,639		
Total revenues				-	 67,639		67,639		116,152		
Expenditures											
Operating		-		-	69,937		69,937		69,937		
Capital		45,851	28,698		-		74,549		74,549		
Total expenditures		45,851		28,698	69,937		144,486		144,486		
Excess (deficiency) of revenues											
over (under) expenditures	1	(45,851)		(28,698)	 (2,298)		(76,847)		(28,334)		
Other Financing Sources (Uses)											
Transfers to other funds		-		-	-		-		(441,765)		
Transfers from other funds		40,000		-	-		40,000		380,000		
Total other financing sources (uses)		40,000		-	-		40,000		(61,765)		
Net change in fund balances		(5,851)		(28,698)	(2,298)		(36,847)		(90,099)		
Fund balances-beginning		229,513		44,775	30,000		304,288		598,387		
Fund balances-ending	\$	223,662	\$	16,077	\$ 27,702	\$	267,441	\$	508,288		

Village of Pinehurst, North Carolina
Land Dedication Special Revenue Fund
Schedule of Revenues, Expenditures, and Changes in
Fund Balances - Budget and Actual
For the Fiscal Year Ended June 30, 2008
With Comparative Actual Amounts for Fiscal Year Ended June 30, 2007

		2008										
		Budgeted Amounts					Final	nce with Budget- sitive				
	_	iginal		inal	Am	nounts	(Negative)			2007		
Revenues												
Other revenues	\$	-	\$	-	\$	-	\$	-	\$	33,614		
Investment earnings		250		250		242		(8)		1,031		
Total revenues		250		250		242		(8)		34,645		
Expenditures												
Operating		250		250				250				
Excess of revenues over												
expenditures						242		242		34,645		
Other Financing Sources (Uses)												
Transfer to General Fund						-		-		(35,000)		
Net change in fund balances	\$		\$			242	\$	242		(355)		
Fund balances-beginning						5,692				6,047		
Fund balances-ending					\$	5,934			\$	5,692		

Village of Pinehurst, North Carolina
Residential Assurance Interest Special Revenue Fund
Schedule of Revenues, Expenditures, and Changes in
Fund Balances - Budget and Actual
For the Fiscal Year Ended June 30, 2008
With Comparative Actual Amounts for Fiscal Year Ended June 30, 2007

		Budgeted Original	Amo	unts Final	Actual mounts	Fina F	fance with al Budget- Positive egative)	2007
	`	Jiigiilai		Tilla	 inounto		oga.ivo)	 2001
Revenues Investment earnings	\$	8,000	\$	8,000	\$ 6,734	\$	(1,266)	\$ 6,191
Expenditures								
Operating		8,000		8,000			8,000	
Excess of revenues over expenditures					 6,734		6,734	 6,191
Other Financing Sources (Uses)								
Transfer to General Fund		(20,000)		(20,000)	(20,000)		-	-
Fund balance appropriated		20,000		20,000			(20,000)	
Net change in fund balances	\$		\$		(13,266)	\$	(13,266)	6,191
Fund balances-beginning					17,868			11,677
Fund balances-ending					\$ 4,602			\$ 17,868

Village of Pinehurst, North Carolina
Taylorhurst Assessment Special Revenue Fund
Schedule of Revenues, Expenditures, and Changes in
Fund Balances - Budget and Actual
For the Fiscal Year Ended June 30, 2008
With Comparative Actual Amounts for Fiscal Year Ended June 30, 2007

	2008								
	Budgeted Amounts			Actual		Variance with Final Budget- Positive			
	Original		Final		Amounts		(Negative)		 2007
Revenues									
Assessment income	\$	30,885	\$	30,885	\$	30,091	\$	(794)	\$ 27,327
Investment earnings		880		880		917		37	1,083
Total revenues		31,765		31,765		31,008		(757)	28,410
Other Financing Sources (Uses)									
Transfer to General Fund		(31,765)		(31,765)		(31,765)			 (32,235)
Net change in fund balances	\$	-	\$			(757)	\$	(757)	(3,825)
Fund balances-beginning						21,648			 25,473
Fund balances-ending					\$	20,891			\$ 21,648

Village of Pinehurst, North Carolina
Capital Reserve Special Revenue Fund
Schedule of Revenues, Expenditures, and Changes in
Fund Balances - Budget and Actual
For the Fiscal Year Ended June 30, 2008
With Comparative Actual Amounts for Fiscal Year Ended June 30, 2007

	2008								
	Budgeted Amounts			Actual		Variance with Final Budget- Positive			
	Original		Final		Amounts		(Negative)		 2007
Revenues									
Investment earnings	\$	33,000	\$	33,000	\$	10,529	\$	(22,471)	\$ 26,964
Other Financing Sources (Uses)									
Transfer to General Fund		(350,000)		(350,000)		(350,000)		-	(418,914)
Transfer to Capital Project Funds		(40,000)		(40,000)		(40,000)		-	(841,000)
Transfer from General Fund		340,000		340,000		340,000		-	1,276,100
Transfer from Capital Projects Funds						-		-	45,254
Total other financing sources (uses)		(50,000)		(50,000)		(50,000)		-	61,440
Fund balance appropriated		17,000		17,000				(17,000)	
Net change in fund balances	\$		\$			(39,471)	\$	(39,471)	88,404
Fund balances-beginning						248,891			 160,487
Fund balances-ending					\$	209,420			\$ 248,891

		Dania at			A = 4=1				iance with
		Project	 Deine		Actual		Total to		al Budget-
	•	Author-	Prior	(Current	Total to			Positive
		ization	 Years		Year		Date	(1)	legative)
Expenditures									
Engineering costs	\$	266,000	\$ 3,450	\$	43,629	\$	47,079	\$	218,921
Construction costs		2,500	134		-		134		2,366
Land acquisition		571,500	566,903		2,222		569,125		2,375
Total expenditures		840,000	570,487		45,851		616,338		223,662
Excess (deficiency) of revenues over (under) expenditures		(840,000)	(570,487)		(45,851)		(616,338)		223,662
Other Financing Sources (Uses)									
Transfer from Capital Reserve Fund		840,000	800,000		40,000		840,000		-
Net change in fund balances	\$	<u>-</u>	\$ 229,513		(5,851)	\$	223,662	\$	223,662
Fund balances-beginning					229,513				
Fund balances-ending				\$	223,662				

Exhibit D-8

	I	Project			Actual				iance with
	Author- ization		Prior Years		Current Year		Total to Date		Positive egative)
Expenditures									
Engineering costs	\$	45,000	\$ 225	\$	28,698	\$	28,923	\$	16,077
Other Financing Sources (Uses) Transfer from General Fund		45,000	45,000				45,000		<u>-</u>
Net change in fund balances	\$		\$ 44,775		(28,698)	\$	16,077	\$	16,077
Fund balances-beginning					44,775				
Fund balances-ending				\$	16,077				

	Project					Variance with Final Budget				
		Author-		Prior		Current		Total to		Positive
		ization		Years		Year	Date		(Negative)	
_										
Revenues	_		_				_		_	
Moore County CDBG match	\$	70,000	\$	-	\$	-	\$	-	\$	(70,000)
Community Development Block Grant		750,000		3,256		67,639		70,895		(679,105)
Total revenues		820,000		3,256		67,639		70,895		(749,105)
Expenditures										
Professional services		75,000		3,000		21,567		24,567		50,433
Grants for community projects		775,000		256		48,370		48,626		726,374
Total expenditures		850,000		3,256		69,937		73,193		776,807
Excess (deficiency) of revenues										
over (under) expenditures		(30,000)				(2,298)		(2,298)		27,702
Other Financing Sources (Uses)										
Transfer from Capital Reserve Fund		30,000		30,000				30,000		-
Net change in fund balances	\$		\$	30,000		(2,298)	\$	27,702	\$	27,702
Fund balances-beginning						30,000				
Fund balances-ending					\$	27,702				

Fiduciary Funds

Fiduciary funds are used to account for assets held by the government in a trustee capacity. Agency funds are used to account for assets held by the government as an agent for individuals, private organizations, other governments and/or other funds.

Residential Assurance Fund – This agency fund is used to account for the contributions from builders to ensure proper cleanup, site drainage and landscaping, and to enforce all codes and ordinances regarding site cleanliness. The accumulated interest on these contributions is recorded in a separate Special Revenue Fund.

Exhibit E-1

	Bala 06/3		dditions	De	ductions_	Balance 06/30/08		
Assets Cash and cash equivalents	\$ 1	15,000 \$	35,000	\$	(40,000)	\$	110,000	
Liabiliites Builder deposits	\$ 1 [.]	15.000 \$	35.000	\$	(40.000)	\$	110.000	

Capital Assets Used in the Operation of Governmental Funds

Capital assets are all tangible and intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period.

	 2008	 2007
Governmental funds capital assets:		
Land	\$ 4,798,381	\$ 4,766,621
Buildings and improvements	15,756,949	15,648,434
Furniture, equipment, and vehicles	6,197,963	5,640,303
Infrastructure	1,792,431	1,518,435
Construction in progress	 673,785	590,287
Total governmental funds capital assets	\$ 29,219,509	\$ 28,164,080
Investment in governmental funds capital assets by source:		
General Fund	\$ 27,917,767	\$ 26,968,647
Capital Project Funds	645,261	570,712
Donations	 656,481	 624,721
Total governmental funds capital assets	\$ 29,219,509	\$ 28,164,080

Village of Pinehurst, North Carolina Capital Assets Used in the Operation of Governmental Funds Schedule by Function and Activivity June 30, 2008

FUNCTION AND ACTIVITY	Land	 Buildings	Ö	provements ther Than Buildings	Ed	Furniture, quipment & Vehicles	Inf	rastructure	 truction in rogress	 Total
General Government										
Governing Body	\$ 2,221,764	\$ -	\$	-	\$	34,036	\$	-	\$ -	\$ 2,255,800
Administration	-	4,215,973		-		275,047		-	-	4,491,020
Financial Services	-	-		-		213,157		-	-	213,157
Information Technology	-	-		28,388		23,166		-	-	51,554
Buildings & Grounds	-	113,748		-		115,907		-	-	229,655
Fleet Maintenance	 25,170	 95,119		-		259,149		-	 -	379,438
	2,246,934	4,424,840		28,388		920,462		-	-	7,620,624
Public Safety										
Police	_	2,675,111		_		1,029,394		_	_	3,704,505
Fire	171,074	3,250,193		-		1,509,705		_	_	4,930,972
Inspections	-	-		-		57,398		_	_	57,398
	 171,074	 5,925,304		-		2,596,497		-	 -	 8,692,875
-		 _		_		_		_	 	_
Transportation	00.500	500 454				40.000				007.000
Public Services	32,500	526,154		-		49,238		-	-	607,892
Streets and Grounds	-	5,118		132,620		400,764		-	-	538,502
Powell Bill	 -	 		45,713		426,265		23,097	 	 495,075
Environmental Protection	 32,500	 531,272		178,333		876,267		23,097	 -	 1,641,469
Solid Waste	_	_		_		1,122,357		_	_	1,122,357
Solid Waste	 	 				1,122,357			 	 1,122,357
	 					1,122,007			 	 1,122,007
Cultural and Recreation										
Recreation	760,373	132,191		1,044,471		131,979		455,880	-	2,524,894
Harness Track	1,587,500	1,087,321		-		414,340		16,602	-	3,105,763
Fair Barn	 -	 2,113,732		44,768		29,761		-	 -	2,188,261
	 2,347,873	 3,333,244		1,089,239		576,080		472,482	 	 7,818,918
Economic & Physical Development										
Planning	_	_		-		47,720		-	-	47,720
Engineering	_	_		246,329		58,580		1,296,852	-	1,601,761
3 3	-	-		246,329		106,300		1,296,852	-	1,649,481
Construction in progress	-							_	673,785	673,785
	\$ 4,798,381	\$ 14,214,660	\$	1,542,289	\$	6,197,963	\$	1,792,431	\$ 673,785	\$ 29,219,509

FUNCTION AND ACTIVITY	General Fixed Assets July 1, 2007	Additions	Deletions	Adjustments	General Fixed Assets June 30, 2008
General Government					
Governing Body	\$ 2,224,040	\$ 31,760	\$ -	\$ -	\$ 2,255,800
Administration	4,491,020	-	-	-	4,491,020
Financial Services	213,157	-	-	-	213,157
Information Technology	23,166	28,388	-	-	51,554
Buildings & Grounds Mtnce.	202,836	33,318	(6,499)	-	229,655
Fleet Maintenance	379,438	-	- (379,438
	7,533,657	93,466	(6,499)		7,620,624
Public Safety					
Police	3,583,477	168,202	(47,174)	-	3,704,505
Fire	4,821,831	131,891	(22,750)	-	4,930,972
Inspections	57,398	-	-	-	57,398
•	8,462,706	300,093	(69,924)	-	8,692,875
Transportation					
Public Services	607,892	_	_	_	607,892
Streets and Grounds	483,308	71,643	(16,449)	_	538,502
Powell Bill	495,075	-	(10,440)	-	495,075
. 6.16.1 2.11	1,586,275	71,643	(16,449)		1,641,469
For income and all Doube at income					
Environmental Protection	044.740	007.000			4 400 057
Solid Waste	814,718	307,639	-		1,122,357
	814,718	307,639		-	1,122,357
Cultural and Recreation					
Recreation	2,412,807	134,837	-	(22,750)	2,524,894
Harness Track	3,061,856	32,277	(11,120)	22,750	3,105,763
Fair Barn	2,188,261				2,188,261
	7,662,924	167,114	(11,120)		7,818,918
Economic & Physical Development					
Planning	50,910	17,390	(20,580)	-	47,720
Engineering	1,462,603	138,239	-	919	1,601,761
	1,513,513	155,629	(20,580)	919	1,649,481
Construction in progress	590,287	84,417		(919)	673,785
	\$ 28,164,080	\$ 1,180,001	\$ (124,572)	\$	\$ 29,219,509

Additional Financial Data

This section contains additional information on property taxes and interfund transfers as of June 30, 2008.

Schedule of Ad Valorem Taxes Receivable

Analysis of Current Tax Levy

Schedule of Transfers

Total collections and credits

Fiscal Year	Ва	ollected lance 30, 2007	 Additions	7	Collections and Credits	В	collected salance e 30, 2008
2007-2008 2006-2007 2005-2006 2004-2005 2003-2004 2002-2003 2001-2002 2000-2001 1999-2000 1998-1999 1997-1998	\$	12,908 2,969 2,021 1,927 2,620 2,591 3,665 2,234 1,741 1,562 34,238	\$ 7,782,597 7,782,597	\$	7,769,586 9,236 409 147 76 99 266 1,090 1,630 1,322 1,562 7,785,423	\$	13,011 3,672 2,560 1,874 1,851 2,521 2,325 2,575 604 419 -
Reconcilement with rev	<u>/enues:</u>						
Ad valorem taxes - Ger Ad valorem taxes - Sper Reconciling items: Interest collected an Write-offs Refunds/reliefs	ecial Revenue	Fund		\$	7,780,483 5,276 7,785,759 (10,402) 1,562 8,504 (336)		

\$ 7,785,423

							Total	Levy	,
	Vill	age - W	/ide				Property Excluding Registered	R	egistered
	Property				Total		Motor		Motor
	Valuation	Rate	<u> </u>		Levy*		Vehicles		/ehicles
Original levy:									
Property taxed at current	\$ 2.761.546.826	Φ Ω (20	\$	7 742 040	Φ	7.050.045	¢.	207 505
year's rate Registered motor vehicles taxed	\$ 2,761,546,826	\$ 0.2	28	Ф	7,743,840	\$	7,356,245	\$	387,595
at prior year's rate	12,658,445	\$ 0.3	31		39,242		_		39,242
Municipal service district	6,607,050	\$ 0.0			5,414		5,414		-
Penalties	-				1,936		1,936		-
Total	2,780,812,321				7,790,432		7,363,595		426,837
Discoveries:									
Current year taxes	4,104,561	\$ 0.2	28		11,969		11,969		-
Penalties			_		558		558		
Total	4,104,561		-		12,527		12,527		
Abatements	(7,272,282)		-		(20,362)		(3,484)		(16,878)
Total property valuation	\$ 2,777,644,600								
Net levy					7,782,597		7,372,638		409,959
Uncollected taxes at June 30, 2008			_		(13,011)		(1,891)		(11,120)
Current year's taxes collected			=	\$	7,769,586	\$	7,370,747	\$	398,839
Current levy collection percentage					99.83%		99.97%		97.29%

^{*} Billings are prorated according to the number of months in the billing cycle. Property is at full value but the levy may vary.

	Trans	fers
	From	То
Operating Transfers From/To Other Funds		
General Fund		
Capital Reserve Fund	\$ 350,000	\$ 340,000
Taylorhurst Assessments Fund	31,765	-
Municipal Service District Fund	26,145	-
Residential Assurance Interest Fund	20,000	-
Municipal Service District Fund		
General Fund	-	26,145
Taylorhurst Assessments Fund		
General Fund	-	31,765
Residential Assurance Interest Fund		
General Fund	-	20,000
Public Services Facility Capital Project Fund		
Capital Reserve	40,000	-
Capital Reserve Fund		
General Fund	340,000	350,000
Public Services Facility Capital Project Fund		40,000
Total operating transfers - other funds	\$ 807,910	\$ 807,910

Statistical Section

This part of the Village of Pinehurst's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information say about the government's overall financial health.

Categories of Statistical Information Included

Financial Trends — These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.

Revenue Capacity – These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.

Debt Capacity – These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.

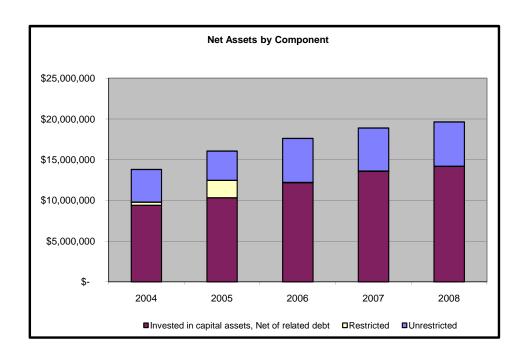
Demographic and Economic Information – These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.

Operating Information – These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report for the relevant year.

			Fiscal Year		
	2004	2005	2006	2007	2008
Governmental activities Invested in capital assets, net of related debt	\$ 9,393,026	\$ 10,330,275	\$ 12,218,918	\$ 13,611,992	\$ 14,194,908
Restricted Unrestricted	405,973 4.006,246	2,145,256 3,587,541	\$ 12,210,916 808 5,393,965	\$ 13,011,992 844 5,273,371	5,450,451
	, , , , , , ,				
Total governmental activities net assets	\$ 13,805,245	\$ 16,063,072	\$ 17,613,691	\$ 18,886,207	\$ 19,645,359

Note: The Village of Pinehurst began to report accrual information when it implemented GASB Statement No. 34 in fiscal year 2004.

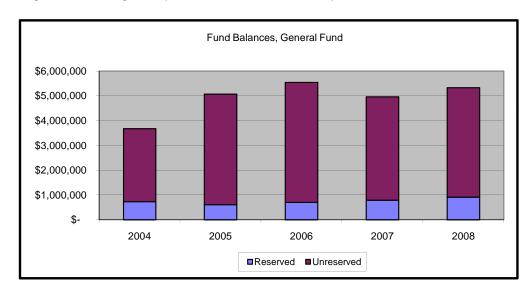


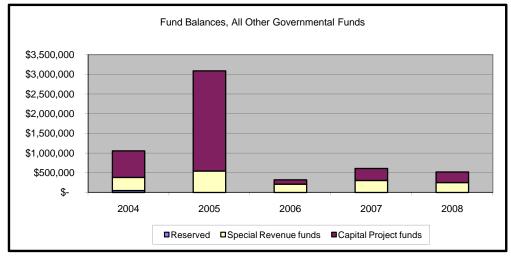
			Fiscal Year		
	2004	2005	2006	2007	2008
Emana					
Expenses Governmental Activities:					
General government	\$ 1,630,401	\$ 1,781,099	\$ 1,734,126	\$ 2,018,433	\$ 2,410,048
3	. , ,				· , -,
Public safety Transportation	3,625,258	3,849,890	3,931,368	4,458,221	5,059,957
Economic and physical development	1,600,610 623,011	1,517,237	1,787,727	1,988,590	1,954,325
Environmental protection	795,166	782,362	938,484	1,016,135	1,119,970
Cultural and recreation		819,886	746,798	907,233	945,601
Non-departmental	1,159,550	1,054,259	1,140,561	1,248,525	1,443,256
•	74,560	47,016	55,822	45,416	48,615
Interest on long-term debt Total governmental activities expenses	\$ 9,508,556	\$ 9,851,749	290,181 \$ 10,625,067	\$ 11,924,750	\$ 13,194,533
Program Revenues					
Governmental Activities:					
Charges for services:					
General government	\$ -	\$ 105	\$ -	\$ -	\$ -
Public safety	910,384	1,181,662	965,086	910,283	905,229
Transportation	84,000	52,472	49,500	56,000	20,000
Economic and physical development	117,833	147,602	119,682	117,916	143,074
Cultural and recreation	511,911	710,545	422,331	408,097	399,999
Operating grants and contributions	573,224	472,094	486,762	610,570	670,345
Capital grants and contributions	264,473	10,794	17,518	262,397	44,592
Total governmental activities program revenue	\$ 2,461,825	\$ 2,575,274	\$ 2,060,879	\$ 2,365,263	\$ 2,183,239
Total governmental activities net expense	\$ (7,046,731)	\$ (7,276,475)	\$ (8,564,188)	\$ (9,559,487)	\$ (11,011,294)
General Revenues and Other Changes in Net Asse	ets				
Governmental activities:					
Taxes					
Ad valorem taxes	\$ 5,740,515	\$ 6,291,348	\$ 6,516,978	\$ 6,763,897	\$ 7,782,933
Sales taxes	1,788,004	2,122,892	2,316,972	2,501,361	2,557,685
Franchise taxes	174,074	202,078	217,008	133,435	33,628
Unrestricted intergovernmental	496,028	528,288	557,751	697,670	904,898
Investment earnings	41,982	108,704	238,730	321,606	284,129
Miscellaneous	292,359	180,095	267,368	414,034	174,266
Total governmental activities general revenue	\$ 8,532,962	\$ 9,433,405	\$ 10,114,807	\$ 10,832,003	\$ 11,737,539
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Change in Governmental Activities Net Assets	\$ 1,486,231	\$ 2,156,930	\$ 1,550,619	\$ 1,272,516	\$ 726,245

Note: The Village of Pinehurst began to report accrual information when it implemented GASB Statement No. 34 in fiscal year 2004.

	Fiscal Year										
	_	2004		2005		2006		2007		2008	
General Fund											
Reserved	\$	729,412	\$	608,665	\$	699,828	\$	789,983	\$	910,361	
Unreserved		2,945,217		4,458,716		4,839,460		4,172,551		4,418,599	
Total general fund	\$	3,674,629	\$	5,067,381	\$	5,539,288	\$	4,962,534	\$	5,328,960	
All Other Governmental Funds											
Reserved	\$	48,034	\$	=	\$	=	\$	-	\$	-	
Unreserved, reported in:											
Special Revenue funds		331,937		542,974		210,006		303,645		253,557	
Capital Project funds		677,735		2,548,047		110,902		304,288		267,441	
Total all other governmental funds	\$	1,057,706	\$	3,091,021	\$	320,908	\$	607,933	\$	520,998	

Note: The Village of Pinehurst began to report accrual information when it implemented GASB Statement No. 34 in fiscal year 2004.





	Fiscal Year						
	2004	2005	2006	2007	2008		
Revenues							
Ad valorem taxes	\$ 5,745,314	\$ 6,290,091	\$ 6,516,709	\$ 6,766,300	\$ 7,785,759		
Sales taxes	1,788,004	2,122,892	2,316,972	2,501,361	2,557,685		
Franchise taxes	174,074	202,078	217,008	133,435	33,628		
Unrestricted intergovernmental	496,028	528,288	557,751	697,670	904,898		
Restricted intergovernmental	795,715	465,120	475,779	591,283	691,900		
Permits and fees	1,112,217	1,387,337	1,134,268	1,079,571	1,071,151		
Sales and services	511,911	705,049	422,331	407,677	400,419		
Investment earnings	41,982	126,472	267,231	343,972	307,166		
Assessments	37,960	32,565	26,427	58,527	56,236		
Miscellaneous	227,022	97,386	195,933	156,292	150,574		
Total revenues	10,930,227	11,957,278	12,130,409	12,736,088	13,959,416		
Expenditures							
General government	1,367,137	1,638,071	1,480,516	1,784,308	2,165,676		
Public safety	3,379,022	3,628,528	3,767,794	4,335,510	4,819,675		
Transportation	1,708,641	1,598,334	1,785,797	1,895,464	1,930,191		
Economic and physical development	620,122	971,816	1,022,141	1,073,563	1,216,009		
Environmental protection	869,351	817,130	700,942	1,088,038	1,166,982		
Cultural and recreation	1,147,768	1,051,090	1,118,877	1,147,154	1,360,286		
Non-departmental	74,560	47,016	55,822	45,420	48,615		
Debt service:							
Principal	682,280	648,862	757,191	776,602	796,762		
Interest and other charges	295,797	221,971	280,308	251,461	221,947		
Capital outlay	342,185	408,393	3,459,227	628,297	84,417		
Total expenditures	10,486,863	11,031,211	14,428,615	13,025,817	13,810,560		
Excess (deficiency) of revenues over							
(under) expenditures	443,364	926,067	(2,298,206)	(289,729)	148,856		
Other Financing Sources (Uses)							
Transfers to other funds	(1,979,034)	(1,166,324)	(2,710,696)	(2,745,761)	(807,910)		
Transfers from other funds	1,979,034	1,166,324	2,710,696	2,745,761	807,910		
Issuance of debt	, , , <u>-</u>	2,500,000		-	-		
Total other financing sources (uses)		2,500,000					
Net change in fund balances	443,364	3,426,067	(2,298,206)	(289,729)	148,856		
Fund balances, beginning	4,288,971	4,732,335	8,158,402	5,860,196	5,570,467		
Prior period adjustment					130,635		
Fund balances, beginning as restated	4,288,971	4,732,335	8,158,402	5,860,196	5,701,102		
Fund balances, ending	\$ 4,732,335	\$ 8,158,402	\$ 5,860,196	\$ 5,570,467	\$ 5,849,958		
Debt service as a percentage of noncapital expenditures	11.8%	10.2%	11.2%	9.7%	8.7%		

Notes:

The Village of Pinehurst began to report accrual information when it implemented GASB Statement No. 34 in fiscal year 2004.

The capital outlay used to calculate debt service as a percentage of noncapital expenditures can be found in Note 3. B. of the Notes to the Financial Statements.

Fiscal Year	Tax year	Residential Property	Commercial Property	Industrial Property	Less Tax-Exempt Property	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value
1999	1998	-	-	-	-	1,172,401,297	0.33	1,415,943,595
2000	1999	-	-	-	-	1,220,558,983	0.31	1,499,458,210
2001	2000	-	-	-	-	1,310,664,772	0.30	1,626,134,953
2002	2001	-	-	-	-	1,331,280,295	0.30	1,655,821,262
2003	2002	-	-	-	-	1,397,586,043	0.35	1,773,586,349
2004	2003	-	-	-	-	1,971,821,264	0.29	1,971,821,264
2005	2004	-	-	-	-	2,035,393,463	0.31	2,172,244,891
2006	2005	1,859,700,153	419,269,280	361,490	173,368,490	2,105,962,433	0.31	2,339,958,259
2007	2006	1,870,045,393	469,947,953	16,350,433	171,491,723	2,184,852,056	0.31	2,482,786,427
2008	2007	2,719,108,835	310,265,291	16,387,599	268,117,125	2,777,644,600	0.28	2,777,644,600

Source: Moore County Tax Department

Notes: Assessed valuations are established by the Moore County Board of Commissioners at 100% of estimated market value. A revaluation of real property is required by the North Carolina General Statutes at least every eight years. Property was last revalued in FY 2008.

Estimated actual taxable value is calculated using information provided in Moore County's Comprehensive Annual Financial Report (CAFR).

Prior to FY2006, a breakdown between residential, commercial, industrial and tax-exempt property is unavailable.

		Direct Rates	Overlappin	g Rates
Fiscal Year	Tax Year	Total Direct Rate	Village of Pinehurst Municipal Service District	Moore County (1)
1999	1998	0.33	0.06	0.490
2000	1999	0.31	0.06	0.490
2001	2000	0.30	0.08	0.530
2002	2001	0.30	0.10	0.545
2003	2002	0.35	0.28	0.545
2004	2003	0.29	0.12	0.475
2005	2004	0.31	0.12	0.475
2006	2005	0.31	0.09	0.455
2007	2006	0.31	0.09	0.455
2008	2007	0.28	0.08	0.445

Source: (1) Moore County Tax Department

Note: Overlapping rates are those of local and county governments that apply to property owners within the Village of Pinehurst. Not all overlapping rates apply to all property owners; for example, although the county property tax rates apply to all Village of Pinehurst property owners, the Municipal Service District rates apply only to 25 property owners whose property is located within that district's geographic boundaries.

	200)8	1999			
Taxpayer	Taxable Assessed Value	Percentage of Total Taxable Assessed Value	Taxable Assessed Value	Percentage of Total Taxable Assessed Value		
Pinehurst, LLC	\$ 164,043,190	5.91%	\$ 62,021,067	5.29%		
Country Club of North Carolina	25,760,090	0.93%	14,168,651	1.21%		
Pinehurst Surgical Clinic	25,323,092	0.91%	-	0.00%		
Pinehurst Medical	19,784,083	0.71%	4,856,921	0.41%		
Progress Energy Carolinas	11,187,561	0.40%	8,612,273	0.73%		
MTMM Associates	9,294,593	0.33%	4,487,040	0.38%		
Pleasant Living Health Care (Quail Haven)	9,142,025	0.33%	5,837,098	0.50%		
FirstHealth of the Carolinas	-	0.00%	6,297,509	0.54%		
Francis Maser	7,859,330	0.28%	-	0.00%		
Branch Banking and Trust Co.	5,449,226	0.20%	-	0.00%		
Carolina Telephone and Telegraph	4,730,464	0.17%	4,249,212	0.36%		
Pinehurst Nursing	-	0.00%	2,905,813	0.25%		
Total	\$ 282,573,654	10.17%	\$ 113,435,584	9.68%		

Source: Moore County Tax Department

Note: 2008 and 1999 data are for tax years 2007 and 1998 respectively.

		Taxes Levied	Collected v		Collections	Total Collect	tions to Date
Fiscal Year	Tax year	for the Fiscal Year	Amount	Percentage of Levy	in Subsequent Years	Amount	Percentage of Levy
1999	1998	3,866,034	3,853,587	99.68%	14,573	3,868,160	100.05%
2000	1999	3,783,096	3,765,239	99.53%	11,452	3,776,691	99.83%
2001	2000	3,903,235	3,887,446	99.60%	15,123	3,902,569	99.98%
2002	2001	3,987,088	3,974,166	99.68%	14,174	3,988,340	100.03%
2003	2002	4,863,211	4,843,250	99.59%	12,884	4,856,134	99.85%
2004	2003	5,735,830	5,721,684	99.75%	19,689	5,741,373	100.10%
2005	2004	6,289,511	6,274,550	99.76%	26,792	6,301,342	100.19%
2006	2005	6,517,524	6,500,443	99.74%	14,521	6,514,964	99.96%
2007	2006	6,761,283	6,748,375	99.81%	9,236	6,757,611	99.95%
2008	2007	7,782,597	7,769,586	99.83%	-	7,769,586	99.83%

Source: Moore County Tax Department

Fiscal Year	Calendar Year	Governmental Activities Installment Financing	Percentage of Personal Income (2)	Per Capita (2)
1999	1998	6,941,931	NA	835
2000	1999	6,323,266	NA	717
2001	2000	5,762,027	NA	591
2002	2001	6,581,599	NA	668
2003	2002	6,458,172	NA	649
2004	2003	5,775,892	NA	565
2005	2004	7,627,030 (1)	NA	727
2006	2005	6,869,839	1.01%	642
2007	2006	6,093,236	1.12%	553
2008	2007	5,296,474	0.93%	468

⁽¹⁾ The Village of Pinehurst secured an installment loan of \$2,500,000 for construction of a new fire station.

Notes:

Details regarding outstanding debt can be found in the notes to the financial statements. NA indicates "not available".

⁽²⁾ See Schedule 12 for personal income and population data. These ratios are calculated using personal income and population for the calendar year.

Governmental Unit	Debt Outstanding		Perce	Estimated Percentage Applicable (2)		Estimated Share of Direct and Everlapping Debt
Moore County (1) Debt repaid with property taxes: Moore County General Obligation Debt	\$	65,200,000		25.67%	\$	16,739,252
Other debt: Moore County Certificates of Participation Moore County Installment Loans		830,000 8,736,520		25.67% 25.67%		213,092 2,242,988
Subtotal, overlapping debt						19,195,331
Village of Pinehurst direct debt						5,296,474
Total direct and overlapping debt					\$	24,491,805

Notes:

Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the Village. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the Village. This process recognizes that, when considering the Village's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident--therefore responsible for repaying the debt--of each overlapping governments.

- (1) Source: Moore County's Comprehensive Annual Financial Report (CAFR)
- (2) For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of another governmental unit's taxable assessed value that is within the Village of Pinehurst's boundaries and dividing it by each unit's total taxable assessed value. Taxable assessed property values as of June 30, 2007 were used to determine the overlapping debt percentage.

		Total Net		Legal Debt
		Debt	Legal	Margin as
Fiscal	Debt	Applicable	Debt	a Percent
Year	Limit	to Limit	Margin	of Debt Limit
1999	93,792,104	7,147,029	86,645,075	92.38%
2000	97,644,719	6,323,266	91,321,453	93.52%
2001	104,853,182	5,762,027	99,091,155	94.50%
2002	106,502,424	6,581,599	99,920,825	93.82%
2003	111,806,883	6,458,171	105,348,712	94.22%
2004	157,745,701	5,775,892	151,969,809	96.34%
2005	162,831,477	7,627,030	155,204,447	95.32%
2006	168,476,995	6,869,839	161,607,156	95.92%
2007	174,788,164	6,093,236	168,694,928	96.51%
2008	222,211,568	5,296,474	216,915,094	97.62%
Assessed valua	rgin Calculation for F		\$ 2,777,644,600	
			x 8.00%	
Debt limit - 8.0%	% of assessed value			\$ 222,211,568
Gross debt:				
Total bond	ed debt		-	
Authorized	and unissued bonds		-	
Lease finar	ncing agreements		5,296,474	
Total gross	debt		5,296,474	
Less: statutory	deductions			
Total amount of	f debt applicable to del	ot limit (net debt)		5,296,474
LEGAL DEBT I	MARGIN			\$ 216,915,094

Fiscal	Calendar		Personal	Per Capita	Median	Unemployment
Year	Year	Population (1)	Income	Income (2)	Age (2)	Rate (3)
1999	1998	8,316	327,955,062	39,437	63.8	4.1%
2000	1999	8,815	357,648,090	40,573	63.8	3.5%
2001	2000	9,755	409,631,960	41,992	60.4	3.6%
2002	2001	9,855	425,542,582	43,180	60.4	4.9%
2003	2002	9,948	436,388,334	43,867	60.4	6.4%
2004	2003	10,218	458,407,284	44,863	60.4	6.5%
2005	2004	10,498	483,590,811	46,065	60.4	5.6%
2006	2005	10,694	509,319,363	47,627	60.4	5.1%
2007	2006	11,026	542,145,667	49,170	60.4	4.8%
2008	2007	11,316	572,262,434	50,571	60.4	4.4%

Sources:

- (1) Office of State Budget and Management.
- (2) U.S. Census Bureau
- (3) North Carolina Employment Security Commission

Notes:

Per Capita Income is adjusted annually after the Decennial Census calendar year by the annual average inflation rate.

Unemployment rate information is a calendar year adjusted annual average in Moore County.

	200	8	1999			
Employer	Employees	Percentage of Total Employment	Employees	Percentage of Total Employment		
First Health of the Carolinas (1)	2,615	58.06%	2,110	63.75%		
Pinehurst, LLC (2)	1,229	27.29%	1,144	34.56%		
Total		85.35%		98.31%		

Sources:

- (1) Human Resources Department at First Health of the Carolinas.
- (2) Human Resources Department at Pinehurst, LLC f/n/a Resorts of Pinehurst Inc.

Notes:

2008 employment is based on calendar year 2007.

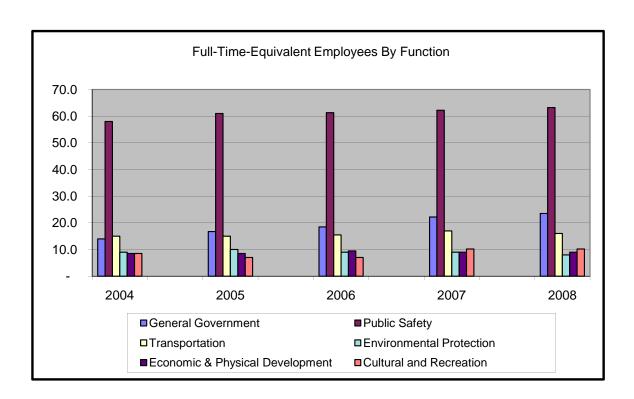
1999 employment is estimated.

GASB 44 requires comparative data for the current calendar year and nine years prior. 1990 Census Data was used for 1999 and 2008 to estimate the percentage of total employment.

			Full-time-Equivalent Employees as of June 30								
		1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
<u>Function</u>	_	(2)	(2)								
General Government		50.0	53.0	12.0	13.0	13.5	14.0	16.75	18.5	22.2	23.5
Public Safety	(1)	46.0	54.0	54.0	54.0	57.0	58.0	61.0	61.3	62.2	63.2
Transportation		-	-	16.0	15.0	15.0	15.0	15.0	15.5	17.0	16.0
Environmental Protection		-	-	10.0	10.0	9.0	9.0	10.0	9.0	9.0	8.0
Economic & Physical Development	(1)	-	-	10.0	10.5	7.0	8.5	8.5	9.5	9.0	9.0
Cultural and Recreation	_	-	-	8.0	8.0	8.0	8.5	7.0	7.0	10.2	10.2
Total		96.0	107.0	110.0	110.5	109.5	113.0	118.3	120.80	129.6	129.9

- (1) Prior to 2003, the Inspections department was accounted for in the Planning department.
- (2) Prior to 2001, a further breakdown of full-time equivalent employees by function is unavailable.

Note: A full-time employee is scheduled to work 2,080 hours per year (including vacation and sick leave). Full-time-equivalent employment is calculated by dividing total labor hours by 2,080.



	Fiscal Year							
•	2001	2002	2003	2004	2005	2006	2007	2008
<u>Function</u>								
Con and Covernment								
General Government								
Financial Services	000	254	500	440	202	202	207	225
Purchase orders issued	680	354	509	440	323	262	207	225
Vendor checks issued	3,332	2,966	2,919	3,595	2,673	2,529	2,427	2,448
Human Resources	A.I.A.	A.I.A	A.1.A		000	4.4		0.5
Workers' compensation lost time (days)	NA	NA	NA	NA	322	44	4	65
Employee turnover rate	NA	NA	NA	NA	9.0%	9.0%	9.4%	7.8%
Fleet Maintenance								
Tires changed/repaired	130	171	200	250	300	372	235	311
Oil changes	462	480	500	300	350	200	291	233
Public Safety								
Fire Protection								
Public fire & life safety classes	447	556	341	95	95	219	204	167
Incident calls	712	673	715	743	842	922	827	843
Structure fires	18	24	18	24	21	26	56	63
Inspections	479	560	467	877	766	824	787	732
Child passenger seat inspections	NA	NA	NA	389	833	579	583	396
Police Protection								
Physical arrests	211	207	178	172	206	202	262	585
Citations issued	943	902	971	1,479	1,560	1,285	3,806	3,891
Response to calls/officer initiated activity	11,116	11,482	11,588	11,782	11,500	9,801	11,866	13,513
Traffic accidents	410	421	446	467	447	432	483	500
Inspections								
Building inspections conducted	NA	7,253	7,661	11,064	11,286	10,588	9,194	7,683
Certificates of occupancy issued	235	234	231	214	254	271	227	169
Transportation								
Street resurfacing (miles)	7.5	4.9	3.3	4.9	5.0	5.0	6.3	5.6
Environmental Protection								
Refuse collected (tons annually)	6,492	5,597	4,677	5,673	4,578	4,287	4,392	3,715
Homes receiving service	5,706	5,940	6,040	ŃΑ	6,345	6,485	6,651	6,749
Recyclables collected (tons annually)	NA	NA	NA	330	305	369	568	941
Economic & Physical Development								
Building permits issued	391	353	321	374	318	378	424	359
Zoning compliance investigations	446	694	473	538	475	480	477	690
Cultural & Recreation				000			•••	000
Recreation								
Number of parks	3	3	4	4	4	4	4	4
Program participants	339	329	354	361	398	468	679	830
Athletics participants	1,560	1,351	1,437	1,456	1,507	1,503	1,556	1,982
Harness Track	1,000	1,001	1,401	1,400	1,007	1,000	1,000	1,002
Standardbred stalls leased	NA	NA	222	270	280	285	249	220
Facilities reserved (days)	106	87	95	67	62	205 45	32	30
Fair Barn	100	O1	33	O1	02	70	52	30
Events	NA	NA	31	61	67	87	89	84
	NA NA	NA NA	39	85	125	67 131	69 117	95
Rental days	INA	INA	39	00	125	131	117	90

Source: Various Village departments

Note: NA indicates "not available"

	Fiscal Year							
	2001	2002	2003	2004	2005	2006	2007	2008
<u>Function</u>								
Public Safety								
Fire Protection								
Stations	2	2	2	2	2	2	2	2
Fire trucks	6	6	6	6	6	6	7	7
Police Protection								
Stations	1	1	1	1	1	1	1	1
Patrol units	15	15	15	15	15	16	17	20
Transportation								
Miles of streets	100.57	101.35	101.35	101.35	104.65	104.65	104.65	104.65
Maintenance vehicles	18	18	18	18	18	18	18	20
Brick sidewalks (linear feet)	-	-	1,542	1,994	4,187	4,918	4,918	4,918
Environmental Protection								
Refuse collection trucks	14	15	15	15	15	17	19	21
Economic & Physical Development								
Storm water drainage areas	-	-	-	2	3	4	6	7
Cultural & Recreation								
Park acreage	230	230	297	297	297	297	297	297
Greenway trails (miles)	-	-	-	1.5	3.0	3.5	4.0	5.0
Playgrounds	1	1	2	2	2	3	3	3
Baseball/softball diamonds	2	2	2	2	2	2	2	2
Soccer fields	1	1	1	1	1	2	2	2

Sources: Various Village departments



Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

To the Honorable Mayor and Members of The Village Council Village of Pinehurst, North Carolina

We have audited the basic financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the Village of Pinehurst, North Carolina, as of and for the year ended June 30, 2008, and have issued our report thereon dated September 22, 2008. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Village of Pinehurst's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Village of Pinehurst's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Village of Pinehurst's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the Village of Pinehurst's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the Village of Pinehurst's financial statements that is more than inconsequential will not be prevented or detected by the Village of Pinehurst's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the Village of Pinehurst's internal control.

Our consideration of the internal control over financial reporting was for limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.



Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Village of Pinehurst's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under <u>Government Auditing Standards</u>.

This report is intended solely for the information and use of the governing board, management and federal and State awarding agencies, and is not intended to be and should not be used by anyone other than these specified parties.

September 22, 2008

Dixon Hughes PLIC



Report On Compliance With Requirements Applicable To Each Major Federal Program And Internal Control Over Compliance In Accordance With OMB Circular A-133 and the State Single Audit Implementation Act

To the Honorable Mayor and Members of the Village Council Village of Pinehurst, North Carolina

Compliance

We have audited the compliance of the Village of Pinehurst, North Carolina with the types of compliance requirements described in the <u>U.S. Office of Management and Budget</u> (OMB) Circular A-133 Compliance Supplement and the <u>Audit Manual for Governmental Auditors in North Carolina</u>, issued by the Local Government Commission, that are applicable to each of its major federal programs for the year ended June 30, 2008. The Village of Pinehurst's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the Village of Pinehurst's management. Our responsibility is to express an opinion on the Village of Pinehurst's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States; and OMB Circular A-133, <u>Audits of State</u>, <u>Local Governments</u>, and <u>Non-Profit Organizations</u>, and the State Single Audit Implementation Act. Those standards, OMB Circular A-133, and the State Single Audit Implementation Act require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Village of Pinehurst's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the Village of Pinehurst's compliance with those requirements.

In our opinion, the Village of Pinehurst complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended June 30, 2008.



Internal Control Over Compliance

The management of the Village of Pinehurst is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the Village of Pinehurst's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Village of Pinehurst's internal control over compliance.

A control deficiency in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to administer a federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented or detected by the Village of Pinehurst's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected by the Village of Pinehurst's internal control.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the governing board, management and federal and State awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

September 22, 2008

Dixon Hughes PLIC

VILLAGE OF PINEHURST, NORTH CAROLINA SCHEDULE OF FINDINGS AND QUESTIONED COSTS For the Year Ended June 30, 2008

I. SUMMARY OF AUDITOR'S RESULTS

Financial Statements

Type of auditor's report issued:

Unqualified

Internal control over financial reporting:

Material weakness(es) identified?

No

Significant deficiency(s) identified that are not considered to be material weaknesses

None reported

Federal Awards

Internal control over major federal programs:

Material weakness(es) identified?

No

Significant deficiency(s) identified that are not considered to be material weaknesses

None reported

Noncompliance material to federal awards

No

Type of auditor's report issued on compliance for major federal programs: Unqualified.

Any audit findings disclosed that are required to be reported in accordance

with Section 510(a) of Circular A-133

No

Identification of major federal programs:

CFDA#

Program Name

14.228

Community Development Block Grant

Dollar threshold used to distinguish

between Type A and Type B Programs

\$300,000

Auditee qualified as low-risk auditee?

Yes

II. FINANCIAL STATEMENT FINDINGS

None

III. FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

None reported.

Village of Pinehurst, North Carolina Schedule of Expenditures of Federal and State Awards For the Year Ended June 30, 2008

Grantor/Pass-through Grantor/Program Title	State/ Federal Pass-through CFDA Grantor's Number Number		Federal Expenditures	State Expenditures	Local Expenditures	
Federal Awards						
U.S. Department of Housing & Urban Development						
Passed through N.C. Department of						
Commerce	4.4.000	00.0.4507	Ф 07.000	•	Ф 0.000	
Jackson Hamlet Sewer CDBG	14.228	06-C-1597	\$ 67,639	\$ -	\$ 2,298	
US Department of Justice						
Passed through N.C. Department of Crime Control and Public Safety						
2007 Byrne JAG Program	16.738	063-1-07-001-BH-102	7,092	-	2,364	
110.5						
US Department of Transportation Passed through N.C. Department of						
Transportation						
Historic Pathway Rehabilitation	20.205-2		44,592	-	-	
Governor's Highway Safety Program	20.609	PT-08-03-04-15	89,311		24,645	
Total Federal Awards			208,634		29,307	
State Awards						
N.C. Department of Transportation						
Powell Bill				481,688	372,333	
Total State Awards			<u> </u>	481,688	372,333	
Total Federal and State Awards			\$ 208,634	\$ 481,688	\$ 401,640	
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Notes to the Schedule of Expenditures of Federal and State Financial Awards

Basis of Presentation

The accompanying schedule of expenditures of federal and state awards includes the federal and state grant activity of the Village of Pinehurst and is presented on the modified accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, <u>Audits of States, Local Governments and Non-Profit Organizations</u>. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of the general purpose financial statements. Benefit payments are paid directly to recipients and are not included in the Village's general purpose financial statements. However, due to the Village's involvement in determining eligibility, they are considered federal awards to the Village and are included on this schedule.