



Introduction

The Village of Pinehurst’s five-year Capital Improvement Plan (CIP) is an integral part of the Village’s Strategic Planning Process, which is described in detail in the *Strategic Priorities* section of this document. The CIP process is used to plan for the budgeting and financing of routine replacement of vehicles and equipment, significant infrastructure improvements, new facility construction, and other capital asset additions greater than \$5,000. The Village uses this process to ensure that high-dollar, long-lived projects are aligned with the Village’s strategic direction and that capital investments are financially sustainable. Capital items included in the plan are consistent with the implementation strategies detailed in the 2019 Comprehensive Plan. The CIP is developed in conjunction with the Village’s Five-Year Financial Forecast outlined in the previous section.

The FY 2022-2026 CIP represents a \$21.7 million plan to address the Council’s strategic objective to “Maintain Village assets” under the strategic goal to “Professionally manage a high performing organization.” Capital expenditures are driven by the types and levels of services provided to customers and the target performance levels established by the Village Council. The proposed plan represents maintaining all current service levels while enhancing others through increased capital investment.

This CIP was developed under the assumption that the Village will fund those items that are able to be included under the proposed tax rate of \$0.315 per \$100 valuation and projected tax rates shown in the five-year financial forecast.

The Village Council updates the CIP annually as part of the Strategic Operating Plan to ensure it is reflective of the Council’s current strategic goals and objectives. In addition, it is expanded annually to add a year of programming to replace the year previously completed.

Adoption of the CIP by the Village Council does not constitute a commitment to fund a particular item, but rather signifies Council’s intention to fund capital expenditures at the indicated level during the five years. The capital investment shown in FY 2022 of the CIP, however, does represent the amount of capital spending appropriated in the FY 2022 Budget.

Capital Improvement Program

Overview

The FY 2022-2026 CIP includes capital investments with a total estimated cost of \$21,740,400 over the next five years. These costs are divided into four major areas – Capital Projects, Fleet, Information Technology (IT), and Other Capital Additions. Table 1 indicates the breakdown of capital investments by area:



Capital Improvement Plan FY 2022-2026

Table 1 - Capital Cost By Major Area

Major Area	Cost of Capital	% of Total
Capital Projects	\$ 8,500,000	40%
Fleet	4,673,400	21%
Information Technology	454,000	2%
Other Capital Additions	8,113,000	37%
TOTAL	\$ 21,740,400	100%

Capital Projects

Specific criterion is used to determine whether a capital request is classified as a capital project. The criterion are: (1) the total cost is estimated to exceed \$100,000, (2) substantial activity must occur over more than one fiscal year, and (3) the attributes of the project such as type, location, size, etc. must be specifically identified. Capital projects are typically for major facilities and may require the use of a separate capital project fund.

The Village has two capital projects planned in the FY 2022-2026 CIP. In FY 2022, the Village will begin designing a downtown parking facility to provide additional parking in the downtown Village Center area. Construction will begin in FY 2023. Also in FY 2022, the Village will begin designing an addition to the existing Given Memorial Library and Tufts Archives building to increase the amount of space for library programming. Construction of the addition will begin in FY 2025 after the 2024 U.S. Open Championship.

Fleet

The Fleet Maintenance Department is responsible for the purchase, replacement, and maintenance of the Village’s fleet and large equipment (e.g. backhoes, dump trucks). Existing assets are primarily replaced on a life cycle replacement schedule. However, if the equipment is in good working condition at the end of its scheduled replacement, replacement is delayed and available funds are diverted to other capital needs. The fleet and large equipment inventory can be expanded only if a new initiative is approved that is deemed to support the Village’s Strategic Operating Plan. Key Performance Indicators (KPIs) for Fleet Maintenance are included in the *General Fund* section of this document.



Pinehurst Police Vehicle



Information Technology (IT)

The Information Technology Department is responsible for the purchase, replacement, and maintenance of the Village's computer hardware, software, and communication infrastructure. Existing IT assets are replaced on a life cycle replacement schedule. Key Performance Indicators (KPIs) for Information Technology are included in the *General Fund* section of this document.

Other Capital Additions

The purchase, replacement, and maintenance of all other infrastructure and fixed assets are other capital additions. Examples include land, transportation improvement projects, pedestrian facilities, and storm water drainage improvements.



Pedestrian Facilities Constructed within the Village of Pinehurst

Funding Sources

Funding for capital expenditures may be obtained from the following sources:

General Fund Cash – this is provided by appropriated operating revenues or fund balance and will generally be used for routine capital investments.

Installment Financing – this is provided by a banking institution and typically is collateralized by the asset being purchased. It is a contractual obligation specifying payment terms, including principal and interest to be paid over a period of time, generally 5 to 15 years. Most installment financing agreements are amortized as fixed principal plus interest.

Grant Funding – this refers to the Village making application and being awarded funds from typically a state or federal government agency for a specific purpose.

General Obligation Bonds – this funding source requires voter approval and is used to finance major capital projects with an expected life of 30 to 40 years. The Village has not utilized this funding source in the past due to the size of debt issuances.



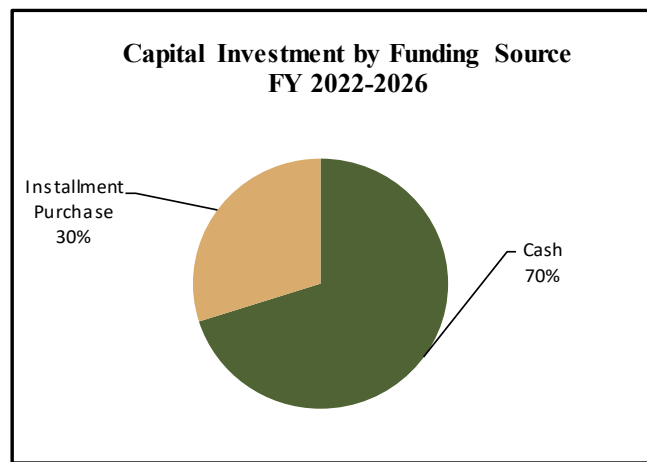
Capital Improvement Plan FY 2022-2026

Table 2 below shows a summary of the revenues and funding sources for the FY 2022-2026 projected capital investments:

Table 2 - CIP Revenue/Funding Sources Summary

Funding Source	Cost of Capital
General Fund Cash	\$ 15,240,400
Installment Financing	6,500,000
TOTAL	\$ 21,740,400

It is important to note that a majority of the capital improvements are funded with available Village funds or cash, while another 30%, or \$6.5 million, is funded with installment purchase financing.



Impact on General Fund

Table 3 illustrates the total General Fund impact of the CIP over the five years. In FY 2023, the impact of capital projects shown as negative \$150,000 represents the reimbursement of design costs for the parking facility in the General Fund when debt proceeds are received.

Table 3 - General Fund Impact of the CIP

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Total
Capital Projects	\$ 550,000	\$ (150,000)	\$ -	\$ 1,600,000	\$ -	\$ 2,000,000
Fleet	499,400	478,000	2,463,000	609,000	624,000	4,673,400
Information Technology	98,000	134,000	155,000	52,000	15,000	454,000
Other Capital Additions	2,197,000	2,100,500	1,043,500	1,592,000	1,180,000	8,113,000
Capital Paid with Cash	3,344,400	2,562,500	3,661,500	3,853,000	1,819,000	15,240,400
Additional Debt Service	-	319,375	313,542	581,458	570,625	1,785,000
Net Annual Operating Impact	267,375	342,090	(622,958)	386,706	634,598	1,007,811
General Fund Impact	\$ 3,611,775	\$ 3,223,965	\$ 3,352,084	\$ 4,821,164	\$ 3,024,223	\$ 18,033,211
\$0.01 of the Tax Rate	\$ 381,833	\$ 387,619	\$ 391,594	\$ 395,662	\$ 399,723	
Tax Rate Equivalent of CIP	\$ 0.09	\$ 0.08	\$ 0.09	\$ 0.12	\$ 0.08	\$ 0.09



Operating Impact

Table 4 summarizes the operating impact of the significant non-recurring capital outlays in the CIP. The majority of these expenditures and revenues are associated with the Expand/Enhance Library Services Initiative Action Plan (IAP) and the Expand Downtown Parking Facilities IAP. In addition to these two capital projects, the operating impact of the following two non-recurring capital outlays are included below: West Pinehurst Park development and construction of pedestrian facilities. Please note that these operating impacts are forward-looking and only include costs associated with capital items included in the five-year planning period.

Table 4 - Operating Impact of Significant Non-Recurring Capital Outlays in the CIP

	Fiscal Year Ending June 30					
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Total
Revenues:						
Library Revenues	\$ 234,300	\$ 300,197	\$ 307,702	\$ 315,394	\$ 323,279	\$ 1,480,872
Capital Fundraising Campaign	-	-	1,000,000	-	-	1,000,000
Total Operating Revenues	\$ 234,300	\$ 300,197	\$ 1,307,702	\$ 315,394	\$ 323,279	\$ 2,480,872
Operating Costs:						
Salaries & Benefits	\$ 252,050	\$ 322,939	\$ 331,013	\$ 339,288	\$ 459,770	\$ 1,705,060
Operating Costs	249,625	319,348	353,731	362,812	498,107	1,783,624
Debt Service	-	319,375	313,542	581,458	570,625	1,785,000
Total Operating Costs	\$ 501,675	\$ 961,662	\$ 998,286	\$ 1,283,558	\$ 1,528,502	\$ 5,273,683
Net Operating Impact	\$ 267,375	\$ 661,465	\$ (309,416)	\$ 968,164	\$ 1,205,223	\$ 2,792,811

Revenues generated as a result of significant non-recurring capital include primarily library donations, library event income, endowment investment income contributions, and archives book and photo sales associated with the Village assuming operations of the library in FY 2022. Revenues associated with the library in FY 2022 are prorated for three-quarters of the year, and all remaining years assume a full year of operations. In FY 2024, revenues include an estimated \$1 million in donations toward the library and archives expansion during a planned capital fundraising campaign.

Salaries and benefits are for the addition of four and a half full-time equivalents (FTEs) to staff the Given Memorial Library and Tufts Archives beginning in FY 2022. Also included in salaries and benefits are two additional FTEs in FY 2026 to staff the library expansion.

Operating costs primarily include utilities and maintenance costs for buildings and grounds related to the library and archives operations, but also include costs associated with the downtown parking facility and other significant non-recurring capital. Projected operating costs increase in FY 2026 with the increased square footage of the library expansion.

Debt service represents the expected principal and interest payments for the \$3.5 million financed for the downtown parking facility in FY 2023 and \$3 million financed for the library expansion in FY 2025. There were no anticipated savings generated by the significant non-recurring capital in the five-year plan.



Capital Improvement Plan FY 2022-2026

Debt Service

Table 5 shows the ratio of projected debt service to estimated total expenditures over the five years. During the planning horizon, the Village's debt service as a percentage of total General Fund expenditures is projected to increase to only 2.26% in FY 2026. The Village's policy is to keep debt service as a percentage of expenditures below 10%.

Table 5 - Impact of CIP Debt Issuances on Debt Ratios

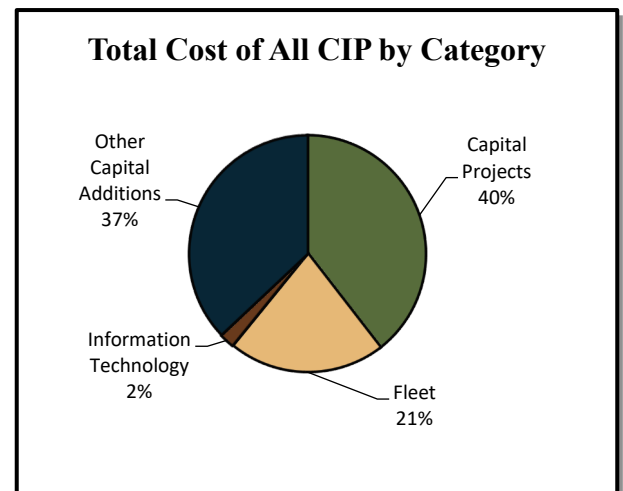
	Fiscal Year Ending June 30				
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Existing Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -
Additional Debt Service:					
Downtown Parking Facility	-	319,375	313,542	307,708	301,875
Library Expansion	-	-	-	273,750	268,750
Subtotal	-	319,375	313,542	581,458	570,625
Total Debt Service	\$ -	\$ 319,375	\$ 313,542	\$ 581,458	\$ 570,625
Estimated Expenditures	\$ 23,987,230	\$ 24,073,799	\$ 25,641,356	\$ 26,499,834	\$ 25,208,283
% of Expenditures	0.00%	1.33%	1.22%	2.19%	2.26%

Summary

In summary, the FY 2022-2026 CIP represents a \$21.7 million General Fund investment in capital for fleet, information technology, and other capital additions.

The list below highlights some of the more notable items included the five year plan:

- Design and construct downtown parking facility (FY 2022-2023),
- Design and expand library and archives building (FY 2022 & FY 2025),
- Expand Village Hall offices (FY 2022),
- Construct storage building behind Fire Station 91 (FY 2022),
- Streetscape improvements (FY 2022-2023),
- Add Wicker Park soccer field lights and replace Field 2 lights (FY 2022 & FY 2025),
- Replace six solid waste vehicles (all years),
- Stormwater projects (all years),
- Pedestrian facilities (all years),
- Land and design for Public Services complex relocation (FY 2023-2024),
- West Pinehurst Park development (FY 2023 & FY 2025), and
- Purchase Fire Dept. ladder/quint truck (FY 2024).





Capital Projects

This section contains detail on the capital projects included in the FY 2022-2026 CIP. Specific criterion is used to determine whether a capital request is classified as a capital project. The criterion are: (1) the total cost is estimated to exceed \$100,000, (2) substantial activity must occur over more than one fiscal year, and (3) the attributes of the project such as type, location, size, etc. must be specifically identified. Capital projects are typically for major facilities and may require the use of a separate capital project fund.

Downtown Parking Facility – This capital project will construct a parking facility in the downtown area to provide approximately 60 additional parking spaces.

Library Expansion – This capital project will construct an addition to the existing Given Memorial Library building.



Downtown Parking Facility

Function	Transportation
Strategic Goal	Promote a thriving business community
Strategic Objective	Support the business community
Key Performance Indicators	Number of parking spaces downtown

Project Description/ Justification

This project includes the design and construction of a parking facility in the downtown Village Center area to provide approximately 60 additional parking spaces. The planned expansion of parking is to accommodate a proposed addition to the existing Given Memorial Library and to make parking more easily accessible to downtown businesses. Design is expected to occur in FY 2022, with construction beginning in FY 2023.

Project Budget	Total	Fiscal Year Ending June 30				
		FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Appropriations	\$ 3,500,000	\$ 150,000	\$ 3,350,000	\$ -	\$ -	\$ -
TOTAL	\$ 3,500,000	\$ 150,000	\$ 3,350,000	\$ -	\$ -	\$ -
Funding Source:						
Installment Financing	\$ 3,500,000	\$ -	\$ 3,500,000	\$ -	\$ -	\$ -
TOTAL	\$ 3,500,000	\$ -	\$ 3,500,000	\$ -	\$ -	\$ -

Cash Flow Impact	Total	Fiscal Year Ending June 30				
		FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Debt Proceeds	\$ 3,500,000	\$ -	\$ 3,500,000	\$ -	\$ -	\$ -
Project Expenditures	(3,500,000)	(150,000)	(3,350,000)	-	-	-
Operating Expenditures	(61,500)	-	-	(20,000)	(20,500)	(21,000)
Debt Service	(1,242,500)	-	(319,375)	(313,542)	(307,708)	(301,875)
TOTAL	\$ (1,304,000)	\$ (150,000)	\$ (169,375)	\$ (333,542)	\$ (328,208)	\$ (322,875)

Key Performance Indicators	Fiscal Year Ending June 30				
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Number of parking spaces	364	425	425	425	425



Library Expansion

Function	Cultural and Recreation
Strategic Goal	Promote active living and cultural opportunities
Strategic Objective	Provided cultural services and events
Key Performance Indicators	Assume operations of Given Memorial Library

Project Description/ Justification

This project includes the design and construction of an expansion to the existing Given Memorial Library building. The expansion is based on the needs Pinehurst residents expressed for expanded or enhanced library services during the recent Library Needs Assessment. The additional space will be designed to accommodate a variety of programs and activities. Design for the expansion is expected to occur in FY 2022, with construction beginning in FY 2025 after the 2024 U.S. Open Championship.

Project Budget	Total	Fiscal Year Ending June 30				
		FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Appropriations	\$ 5,000,000	\$ 400,000	\$ -	\$ -	\$ 4,600,000	\$ -
TOTAL	\$ 5,000,000	\$ 400,000	\$ -	\$ -	\$ 4,600,000	\$ -
Funding Source:						
Cash	\$ 2,000,000	\$ 400,000	\$ -	\$ -	\$ 1,600,000	\$ -
Installment Financing	3,000,000	-	-	-	3,000,000	-
TOTAL	\$ 5,000,000	\$ 400,000	\$ -	\$ -	\$ 4,600,000	\$ -

Cash Flow Impact	Total	Fiscal Year Ending June 30				
		FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Debt Proceeds	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -
Capital Fundraising Campaign	1,000,000	-	-	1,000,000	-	-
Library Revenue	1,480,872	234,300	300,197	307,702	315,394	323,279
Project Expenditures	(5,000,000)	(400,000)	-	-	(4,600,000)	-
Operating Expenditures	(3,385,670)	(498,175)	(638,287)	(654,244)	(670,600)	(924,365)
Debt Service	(542,500)	-	-	-	(273,750)	(268,750)
TOTAL	\$ (3,447,298)	\$ (663,875)	\$ (338,090)	\$ 653,458	\$ (2,228,955)	\$ (869,836)

Key Performance Indicators	Fiscal Year Ending June 30				
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Assume operations of Given Memorial Library	Yes	Yes	Yes	Yes	Yes



Capital Improvement Plan FY 2022-2026

Fleet Purchase Plan

This section contains detail on the purchase of new or replacement vehicles and equipment. Vehicles and equipment are primarily replaced on a life cycle replacement schedule.

Description	Year	Life	Budget		CIP			
			FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	
Buildings & Grounds								
Ventrac Mower	2012	15	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -
Fire								
Chevy Colorado	2008	15	-	-	-	-	-	30,000
Chevy Tahoe	2011	15	-	-	-	-	-	50,000
Slide Out Unit/Topper FD 929	New		9,500	-	-	-	-	-
Ladder/Quint Truck	New		-	-	1,700,000	-	-	-
Harness Track								
John Deere Zero Turn Mower	2013	7	-	23,000	-	-	-	-
Inspections								
Chevy Colorado	2011	15	-	-	28,000	-	-	-
Chevy C1500 4X4 Truck	2003	12	25,000	-	-	-	-	-
Planning								
Vehicle	New		18,000	-	-	-	-	-
Police								
Chevy Tahoe	2011	10	-	45,000	-	-	-	-
Chevy Tahoe	2011	10	43,700	-	-	-	-	-
Chevy Tahoe	2012	10	-	-	50,000	-	-	-
Chevy Tahoe	2012	10	-	45,000	-	-	-	-
Chevy Tahoe	2013	10	-	-	50,000	-	-	-
Dodge Charger	2016	6	-	-	-	-	-	53,000
Dodge Charger	2018	6	-	-	-	-	-	53,000
Dodge Charges	2016	10	-	-	-	52,000	-	-
Dodge Charger	2015	6	-	-	-	-	-	53,000
Dodge Charger	2010	10	43,700	-	-	-	-	-
Dodge Charger	2013	10	-	-	50,000	-	-	-
Dodge Charger	2014	6	-	45,000	-	-	-	-
Dodge Charger	2015	10	-	-	-	52,000	-	-
Dodge Charger	2015	10	43,700	-	-	-	-	-
Dodge Charger	2016	6	-	-	-	52,000	-	-
Wrap SUVs (4)	New		10,000	-	-	-	-	-
Solid Waste								
Freightliner Garbage Truck	2016	7	-	-	-	-	-	245,000
Freightliner Garbage Truck	2016	7	-	-	-	243,000	-	-
Chevy C1500	2007	15	-	-	50,000	-	-	-
Freightliner Garbage Truck	2012	7	-	-	240,000	-	-	-
Freightliner Garbage Truck	2015	7	-	230,000	-	-	-	-
Freightliner Garbage Truck	2014	7	220,000	-	-	-	-	-



Capital Improvement Plan FY 2022-2026

Fleet Purchase Plan (continued)

Description	Year	Life	Budget		CIP		
			FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Streets & Grounds							
Aera-Vator 80 Inc	1996	5	\$ -	\$ -	\$ -	\$ 20,000	\$ -
John Deere Motor Grader	1992	20	-	-	160,000	-	-
300 Land Long Tractor	2001	20	-	-	45,000	-	-
Grasshopper Mower	2004	7	25,000	-	-	-	-
Ford F150	2005	15	27,000	-	-	-	-
Chevy Dump Truck-1 Ton	2005	20	-	-	-	-	80,000
Chevy Dump Truck-1 Ton	2006	20	-	-	60,000	-	-
Ford F150	2008	15	-	25,000	-	-	-
Ford F150	2008	15	-	-	30,000	-	-
John Deere Zero Turn Mower	2009	7	25,000	-	-	-	-
Johnston Vacuum Sweeper	2012	5	-	-	-	190,000	-
John Deere 5085 Tractor	2012	20	-	-	-	-	60,000
Ford F 250 4X4	2004	20	-	30,000	-	-	-
Tow Behind Loader	New		8,800	-	-	-	-
Total			\$ 499,400	\$ 478,000	\$ 2,463,000	\$ 609,000	\$ 624,000



Capital Improvement Plan FY 2021-2025

Information Technology Purchase Plan

This section contains detail on the purchase, replacement, and maintenance of the Village's computer hardware, software, and communication infrastructure. These assets are primarily replaced on a life cycle replacement schedule.

Description	Year	Life	Budget		CIP			
			FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	
Administration								
Assembly Hall Sound System Upgrade	2013	5	\$ -	\$ 22,000	\$ -	\$ -	\$ -	\$ -
Assembly Hall Projector	2015	5	-	6,000	-	-	-	-
Assembly Hall Camera System	2013	5	11,000	-	-	-	-	-
Village-wide Imaging System	New	10	-	-	110,000	-	-	-
Fair Barn								
A/V Projector	2017	5	-	5,000	-	-	-	-
Sound System	2015	5	-	12,000	-	-	-	-
Information Technology								
Server - Phone System Host	2017	4	-	7,000	-	-	-	-
Server - SystemCenter Host	2017	5	-	-	7,000	-	-	-
Server Backup Primary AACore1	2020	4	-	-	7,000	-	-	-
Server Backup Secondary AACore 4	2020	4	-	-	7,000	-	-	-
Server - PD Hyper-V Host	2017	4	-	7,000	-	-	-	-
Server - Vrtx (Blade Server)	2014	4	-	-	-	42,000	-	-
Village Wide Phone System	2011	5	-	35,000	-	-	-	-
Village Hall Firewall	2016	6	-	-	-	-	-	15,000
Village Hall Load Balancers (Fat Pipe)	2016	5	18,000	-	-	-	-	-
HP Procurve Core Switch	2013	5	-	25,000	-	-	-	-
Website Redesign	2016	3	-	15,000	-	-	-	-
Library								
Library Fiber	New		50,000	-	-	-	-	-
Planning								
Canon IPF840 Plotter/Scanner	2017	8	-	-	-	10,000	-	-
Large Format Plotter/Scanner	New		8,000	-	-	-	-	-
Police								
Body Camera Replacements	2017	3	11,000	-	-	-	-	-
Phone Recording Solution Upgrade	2016	5	-	-	24,000	-	-	-
Total			\$ 98,000	\$ 134,000	\$ 155,000	\$ 52,000	\$ 15,000	



Capital Improvement Plan FY 2021-2025

Other Capital Additions Purchase Plan

This section contains detail on the purchase, replacement, and maintenance of all other fixed assets and infrastructure. Examples include land, transportation improvements, greenway trails, and stormwater drainage improvements. Capital additions are made on an as needed basis.

Description	Budget	CIP			
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Administration					
Replace HVAC	\$ 15,000	\$ 36,000	\$ -	\$ -	\$ -
Reseal and Restripe Parking Lot	-	-	8,000	-	-
Village Hall 2nd Floor Office Expansion	250,000	-	-	-	-
Village Hall 2nd Floor Office Furnishings	21,000	-	-	-	-
Upgrades to Elevator	-	-	38,000	75,000	-
Library					
Restrooms/ ADA Improvements	275,000	-	-	-	-
Streets & Grounds					
Small Drainage Projects/Paving Prep	140,000	125,000	125,000	125,000	125,000
Large Stormwater Projects (locations to be determined)	-	200,000	215,000	215,000	215,000
Lake Hills - South Stormwater	35,000	-	-	-	-
Pine Valley Road - Stormwater	25,000	-	-	-	-
Lake Forest - Stormwater	27,000	-	-	-	-
Sugar Gum - Stormwater	20,000	-	-	-	-
Pine Vista - Stormwater	30,000	-	-	-	-
Magnolia Rd & Village Place - Streetscape Improvements	150,000	-	-	-	-
Streetscape Improvement	-	200,000	-	-	-
Pedestrian Facilities	400,000	400,000	400,000	400,000	400,000
Fair Barn					
Replace Indoor Stage	-	16,000	-	-	-
Fire					
Storage Building	290,000	-	-	-	-
SCBA Air Packs	26,000	162,000	-	-	-
SCBA Breathing Air Compressor	-	-	55,000	-	-
Physical Training Equipment	-	-	-	12,000	-
Reseal/Stripe Parking Lot	-	8,000	-	-	-
Fire Station Design	-	-	-	-	400,000
HVAC Station 91	-	-	-	15,000	15,000



Capital Improvement Plan FY 2021-2025

Other Capital Additions Purchase Plan (continued)

Description	Budget	CIP			
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Harness Track					
Replace Siding	\$ 15,000	\$ 15,000	\$ 15,000	\$ 30,000	\$ -
Stormwater Master Plan Implementation	25,000	25,000	25,000	25,000	25,000
Monticello Gate Restructure	45,000	-	-	-	-
Remodel Barn Bathrooms	7,500	7,500	7,500	-	-
Police					
Upgrades to Elevator	38,000	75,000	-	-	-
Dispatch Consoles & Equipment	50,000	-	-	-	-
Replace HVAC	10,000	15,000	15,000	-	-
PS Administration					
Storage Building for Salt and Brine	75,000	-	-	-	-
Public Services Complex Alternate Location & Design	-	280,000	140,000	-	-
Recreation					
Wicker Park Soccer Field Lights	200,000	-	-	-	-
Cannon Park Playground Surfacing	-	36,000	-	-	-
Replace Field 2 Lights	-	-	-	195,000	-
Replace Roof on Field House 2	7,500	-	-	-	-
Downtown Landscape Improvements	20,000	-	-	-	-
West Pinehurst Park Development	-	500,000	-	500,000	-
	\$ 2,197,000	\$ 2,100,500	\$ 1,043,500	\$ 1,592,000	\$ 1,180,000



Entrance Sign at West Pinehurst Park